

{via telephone}

Executive Vice Chancellor Daniel Klaich

Executive Vice Chancellor & CEO, UNHSS, Maurizio Trevisan

Vice Chancellor, Academic & Student Affairs, Jane Nichols

Chief Counsel Bart Patterson

Special Counsel Brooke Niels

Interim President Michael D. Richards, CSN

President Paul Killpatrick, GB,3 (ic)6 (k)F83V4B,3 (ic)6 (k)F83V4B,3 (ic)6

Regent Schofield led the pledge of allegiance.

4. Information Only Chancellor's Report (Agenda Item #3) (Cont'd.)

Chancellor Roger stated that the System must become more active in state budgetary concerns going forward. He expressed his strong support of the Health Sciences System (HSS) noting that this program will not go away. He felt the HSS Committee has a good leader in Regent Gallagher. The presidents are coming together and Executive Vice Chancellor Trevisan is moving in the right direction. He announced that a dinner will be held in honor of Mr. Andre Agassi on May 24, 2008.

5. Approved Consent Agenda (Agenda Item #5) – The Board approved the Consent Agenda, with the exception of items # (9), # (10), # (11) and # (12), which were approved separately (Consent Agenda on file in the Board office)

(1) Approved Minutes – The Board approved the minutes from the regular Board of Regents' meeting held February 27, 2008, and the Special Board meeting held March 3, 2008 (Ref. G1a, Ref. G1b on file in the Board office)

(2) Approved Tenure – The Board approved the NSHE Presidents' requests for tenure for the following faculty members. Each applicant met the standards for tenure in the NSHE Code and was positively recommended by his or her institution following a peer review process.

CSN – (Ref. G2a on file in the Board office)

Ms. Lisa Bailey	Mr. Robert Benedetto
Mr. Jason S. Cifra	Dr. William Clayson
Ms. Valerie D. Conner	Mr. Thomas P. Gill
Mr. Jose Antonio Gomez	Ms. Paula Grenell
Dr. Bradley W. Gruner	Mr. Eric Hutchinson
Mr. David R. Leavell	Ms. Ivonne Leavell
Ms. Christine Lines	Dr. Fred Monardi
Ms. Micki Lin Mongogna Alarcon	Ms. Peggy ys 9m () 72c 03n Mongogndi4 (d 3B8B.3 /

5. ~~Approved Consent Agenda~~ Agenda Item #5) (Cont'd.)

(2) ~~Approved Tenure~~ (Cont'd.)

TMCC – (Ref. G2d on file in the Board office)

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|---------------------------|-------------------|
| Ms. Erika Bein | Dr. Lance Bowen |
| Ms. Consolacion Croysdill | Dr. Nancy Faires |
| Ms. Wendi Ford | Mr. Craig Goodman |
| Mr. Theodore Owens | Ms. Patti Sanford |
| Mr. Daniel Williams | |

UNLV – (Ref. G2e on file in the Board office)

- | | |
|-------------------------|----------------------------|
| Dr. G. Stoney Alder | Dr. Randall L. Astramovich |
| Dr. Daniel C. Benyshek | Dr. Christine J. Bergman |
| Dr. Bo J. Bernhard | Dr. Chad L. Cross |
| Ms. Priscilla Finley | Dr. Allen G. Gibbs |
| Ms. Katherine Kruse | Dr. Kathryn A. LaTour |
| Dr. Emily Lin | Dr. Sally K. Miller |
| Dr. Edwin Nagelhout | Dr. Michael G. Pravica |
| Dr. Eduardo A. Robleto | Dr. Javier A. Rodriguez |
| Ms. Susie A. Skarl | Dr. Mykola Suk |
| Mr. David B. Thronson | Dr. Matthew J. Tincani |
| Dr. Frank van Breukelen | Dr. Matt Wray |
| Dr. Bing Zhang | |

UNR – (Ref. G2f on file in the Board office)

- | | |
|--------------------------|--------------------------|
| Dr. David Croasdell | Dr. SergiuMihai Dascalu |
| Dr. Greta de Jong | Dr. Brian Frost |
| Dr. Olivia Graeve | Dr. Timothy Griffin |
| Dr. Federico Guerrero | Dr. Holly HazlettStevens |
| Dr. Casilde Isabelli | Dr. Robert Ives |
| Dr. Ann Keniston | Dr. Craig Klugman |
| Dr. Jaime Leños | Dr. Eric Olson |
| Dr. Sandra Ott | Dr. Jill Packman |
| Dr. Julie(J)-I -2 (i)Drl | |

5. Approved Consent Agenda Agenda Item #5) (Cont'd.)

5. Approved Consent Agenda ~~Agenda Item #5~~ (Cont'd.)

(8) Approved Handbook Revision, Reorganization References, DRI The Board approved DRI President Stephen G. Wells' request for a first reading of editorial changes to the Handbook

CONSENT AGENDA ITEMS CONSIDERED SEPARATELY:

5. ~~Approved Consent Agenda~~ ~~Agenda Item #5~~ (Cont'd.)

(10) ~~Approved New Endowments, CSN~~ (Cont'd.)

- ¾ From Nevada Power Company and Manuel Cortez, a \$15,000 donation to endow a general scholarship to benefit ~~need~~ Nevada resident students.
- ¾ From Nevada Power Company and James Jennings, a \$10,000 donation to endow a scholarship to benefit ~~need~~ Nevada resident students pursuing an Associate of Applied Science degree.
- ¾ From Joanne Levy, a \$10,000 donation to establish the ~~Barnd~~ Wesley Miller endowed scholarship to benefit students pursuing any degree program.

(11) ~~Approved New Endowment, TMCG~~ Consistent with the Board of Regents policy (Title 4, Chapter 10, Section 9.C.2) ~~the~~ Board approved TMCC Interim President Delores A. Sanford's request to accept a \$8,610.74 donation from Barbara Officer, Raymond Ward, William O. and Barbara S. Ward, and Marguerite F. and Roger Bush to establish a new endowment account in memory of Rosemary Louise Ward Hackenberry. The new endowment account will benefit TMCC students in English Literature. The endowment was established in 2006, but due to an administrative error the endowment was not previously approved by the Board of Regents. The donors have expressly requested this endowment account be invested in and managed by the NSHE endowment pool (Ref. G11 on file in the Board office)

(12) ~~Approved Unrestricted Gift, NSG~~ The Board approved NSC President Fred Maryanski's request to accept an unrestricted cash gift in the amount of ~~670~~\$168 from the estate of James J. Hanley (Ref. G12 on file in the Board office)

Regent Sisolak requested that each contributor be recognized with a letter of thanks and asked that they be present at future meetings.

Regent Gallagher moved approval of the Consent Agenda items 10, 11 and 12. Regent Dondero seconded. Motion carried. Regent Alden was absent.

7. Approved Honorary Degrees (Agenda Item #10) - The Board approved the 2008 Honorary Degree recipients:
- A. Honorary Doctorate Degrees Policy: Handbook, Title 4, Chapter 1, Section 14 (Ref. B on file in the Board office)
 - $\frac{3}{4}$ Mr. Andre Agassi, UNLV.
 - $\frac{3}{4}$ Mr. William N. Pennington, UNR.
 - B. Honorary Masters Degrees Policy: Handbook, Title 4, Chapter 1, Section 14 (Ref. C on file in the Board office)
 - $\frac{3}{4}$ Dr. Christine Chairsell, NSC.
 - $\frac{3}{4}$

8. Approved iNtegrate Approval of Proposals (Agenda Item #6) - The Board approved the purchase of software and implementation services for a student services software module to be implemented in phases for all institutions (except DRI). The iNtegrate ERP project will replace the aging legacy systems within the NSHE which provides a myriad of computing and technology assisted services. The contracts will also provide a framework for possible subsequent purchases of financial and human resources software. The Board heard presentations from vendors who have submitted bids for the iNtegrate project, as well

The meeting recessed at 2:52 p.m. and reconvened at 3:01 p.m. on Thursday, April 3, 2008, with all members present except Regents Alden, Gallagher, Knecht, Leavitt and Sisolak.

8. Approved Integrate Approval of Proposals (Agenda Item #6) (Cont'd.)

Mr. Harvey Whittimore on behalf of SunGard Higher Education, thanked the System and Board for the opportunity to present the SunGard product. He related that his presence at the meeting was due to his personal commitment to the System and the vendor selection process

Regents Gallagher, Knecht, Leavitt and Sisolak entered the meeting.

Mr. Andy Cooley Senior Vice President of Marketing and Ms. Melissa Spears, Business Development Consultant of SunGard, provided presentations on the SunGard HE software product and implementation strategy (vendor presentation materials file in the Board office)

Mr. Cooley felt that the disparity in the SunGard HE cost estimates \$24 million more than their competitors was too high. He added that their company believes in the vendor selection process and supports the Board in their decision making process.

Mr. Whittimore related that SunGard HE ignored the System's request not to engage in a direct lobbying effort. He felt that the disparity between the vendor estimates need to be addressed by the Board. Looking at the assessment, SunGard HE did not believe the numerical analysis is correct.

Executive Vice Chancellor Klaich related that CedarCrestone third-party vendor implementation company submitted a bid for their own implementation services using Oracle software pricing.

Mr. Gary Somers, Business Development Manager and Jim Lyon, General Manager of Higher Education of CedarCrestone provided a presentation on CedarCrestone's implementation strategy (vendor presentation materials file in the Board office).

Regent Crear requested 6 T</MCID 14 >8u-4 (.5 (d) (ci)-6 (nfan)-4 (l)-6 (a-6 (v)-4 (e -4 (e)]TJ

8. Approved Integrate Approval of Proposals (Agenda Item #6) (Cont'd.)

Dr. McDaniel related that instrumental in this financial review are “cost buckets”
These cost buckets were organized into two groups (Page 11)

- x Integrate “Cost Buckets”
 - o Hard Costs
 - f Vendor Software License and Annual Maintenance Costs (\$\$)
 - f Vendor Implementation Consulting Costs (\$\$\$\$\$)
 - f Hardware and Systems Software Costs (\$\$)
 - o Internal Costs
 - f Backfill (Functional User Backfill During Implementation)
 - f IT Staffing – For Implementation & Going Support
 - f Network Upgrade Costs

Dr. McDaniel related that there were initially several organizational approaches for implementing the student support module. After a number of discussions, options were reduced to the current C+ model which felt to be the most efficient and cost effective approach. This model is based on using two campuses (and TMCC)

B/R 04/03/08 & 04/04/08B

8. Approved Integrate Approval of Proposals (Agenda Item #6) (Cont'd.)

Regent Crear asked if the consultant teams present this day will be the same teams

8. Approved Integrate Approval of Proposals (Agenda Item #6) (Cont'd.)
Regent Leavitt asked Chie

8. Approved Integrate Approval of Proposals (Agenda Item #6) (Cont'd.)

Regent Knecht observed that the number of implementations quoted by the vendors were comparable although CedarCrestone was the smaller of the two. He asked how long CedarCrestone has been a certified Oracle vendor. Mr. Gary Summers replied that CedarCrestone has been a certified partner of PeopleSoft product by Oracle since 1993. Regent Knecht asked when their first implementation was completed at a multicampus institution. Mr. Summers stated that it was in 2006 they were involved with the development of a baseline model with the California State System that was then rolled out to each of their 23 campuses.

Regent Knecht asked if the year cost estimates listed on page 13 were strictly reflective of the hourly rate differential or were different hour and scope estimates received. Chief Counsel Patterson stated that if there is an estimate of hours, it would mean nothing because there is a contractual agreement. Regent Knecht stated he was more interested in terms of fixed price. He asked Chief Counsel Patterson if he was comfortable with the vendor's ability to be in business and deliver service six to eight years from now. Chief Counsel Patterson replied he was comfortable with this partner to provide service for the four year term of the contract. Regent Knecht indicated his concern was also for long term maintenance. Chief Counsel Patterson clarified that the software vendor provides the support and maintenance of the software. If SunGuardHE is chosen, it will be SunGuardHE that provides the support and maintenance. If Oracle or CedarCrestone is chosen, it would still be Oracle that would provide support and maintenance of the Oracle software.

Regent Knecht asked Vice Chancellor Nichols if the workgroup discovered any situation in which there was a breakdown between CedarCrestone and Oracle that created a problem. Vice Chancellor Nichols related that during their inquiries they never discovered an issue when there were two different vendors involved. Regent Knecht observed that Oracle would not continue to certify the implementation vendor if there had been a breakdown.

Regent Geddes asked if there were more disputable costs than the customizations. Chief Counsel Patterson replied that the only such cost would be the estimated cost of the additional hardware that would be necessary to run the SunGuardHE product.

Regent Whipple requested that the vendors be allowed to respond to questions presented by the Regents. Chair Wixom replied that the vendors would be allowed to comment briefly.

Regent Geddes asked if the Board would be required to vote at this meeting. Chief Counsel Patterson stated that the quoted prices are through April 15, 2008. If the Board does not make a decision at this meeting, the vendors would be asked for another extension or there would have to be a special meeting of the Board prior to April 15.

8. Approved iNtegrate Approval of Proposals (Agenda Item #6) (Cont'd.)

Regent Rosenberg moved that (1) the Board authorize and direct the Chancellor's office to execute a contract as recommended by Chief Counsel Patterson with Oracle PeopleSoft for the acquisition of software to support the iNtegrate project, (2) that the Chancellor's office be authorized and directed to execute a contract as recommended by Chief Counsel Patterson with CedarCrestone for consulting in connection with the implementation of software for the iNtegrate project and (3) that the Chancellor's office be authorized and directed to issue a Request for Proposal to acquire hardware necessary to support

9. Approved Interim President Contract, CSN Agenda Item #31 (Cont'd.)

Regent Geddes asked Regent Sisolak, Chair of the Search Committee, to provide an update of the search process. Regent Sisolak indicated that narrowing the candidate pool no candidates from Nevada remained. He has been in contact with their consultant who did not feel the quality of the candidates would be negatively impacted by this request. Regent Sisolak related that this request was being made only to allow Dr. Richards to apply for the position if he so chooses.

Regent Crear asked if the original agreement was that the Interim President would not apply for the permanent President position. Regent Sisolak stated that he had previously been under the impression that there was a Board policy to that effect had never been formalized.

Executive Vice Chancellor Klaich stated that the actual contract language states that the Interim President does not intend to be a candidate for the permanent position. However, in looking at the actions of Dr. Richards in his role as the Interim President, he has fulfilled the exact terms of the contract.

Regent Crear asked if this action would require the search to be reopened. Regent Sisolak replied it would not and clarified that Interim President Richards was nominated to the candidate pool long before the deadline. Chair Wixom clarified that there were two ways to come before the pool, either through nomination or application.

Regent Geddes observed that there is a process in place and expressed concern for changing that process for any reason.

Regent Sisolak stated that there was an endorsement from the CSN Institutional Advisory Committee expressing their desire for a candidate that would have more intimate knowledge of the campus to at least be considered for the permanent position. He noted that this particular institution has been through much in the last five to ten years and that it is important to make sure the best possible selection is made.

Regent Leavitt stated that for the record, if this motion is adopted the Board is simply allowing an internal candidate to come part of the pool but is in no way expressing support for the individual. He expressed his grave concerns about the president search process.

Regent Rosenberg stated that the fundamental question is whether the presence of an incumbent in the candidate pool changes the characteristics of the pool. He is uncomfortable with the request but indicated his support.

Regent Sisolak stated that after this search, it is important that the Board consider the entire president search process. Chair Wixom agreed to place this discussion on the June or August agenda.

Chief Counsel Patterson clarified that because Interim President Richards had been nominated prior to the deadline, he was already considered to be in the pool.

Motion carried. Regent Geddes voted no. Regent Alden was absent.

10. Approved Faculty Hire Above Salary Schedule, School of Dental Medicine, UNLV (Agenda Item #11) The Board approved UNLV President David B. Ashley's request for employment salary above schedule for Bob Martin, D.D.S., in the ~~USL~~ School of Dental Medicine, as an Associate Professor ~~and~~ Residence for the Advanced Education Program in Orthodontics. (Ref. F on file in the Board office) Current faculty salary budgets are sufficient to support this offer; no funds were requested.

Dr. Neil Smatresk, Provost, UNLV, explained that this request was being made after the fact, adding that the salary offered is within the lower third of the current market range.

Regent Sisolak expressed concern for how this could have been overlooked through every level of the hiring process. He observed that these requests ~~continue~~ to come forward in the midst of a budget crisis, adding that he would be voting no.

Regent Anthony moved approval of the faculty hire above salary schedule for UNLV. Regent Gallagher seconded. Motion carried. Regent Sisolak voted no. Regent Alden was absent.

11. Approved Contract Extension, Women's Soccer Coach, UNLV (Agenda Item #12) The Board approved UNLV President David B. Ashley's request for a ~~three~~ year contract extension for Women's Head Soccer Coach, Katherine Mertz, effective January 1, 2008, through December 31, 2010. (Ref. G on file in the Board office)

Regent Leavitt moved approval of the contract extension. Regent Gallagher seconded.

Regent Sisolak asked why this extension was being requested retroactively. President Ashley replied that this is the extension of a current contract.

Regents Gallagher and Whipple left the meeting.

Regent Sisolak questioned that the contract does not specify an amount of annual leave and indicates that the amount of leave is at the discretion of the Athletic Director. President Ashley indicated that there is ample opportunity outside of the soccer season for the individual to take annual leave. Regent Sisolak was under the impression that all employees earned annual leave throughout the year. President Ashley stated that this type of annual leave provision is an industry standard for coaching contracts

UNLV General Counsel Linstrom further clarified that this is due ~~to~~ the nature of the various athletic seasons. The coach makes a request and the Athletic Director may approve it so long as it does not ~~violate~~ TJ -0ic 1pre

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12. Approved Employment Contract, Assistant Football Coach, UNR (Cont'd.) ~~Agenda Item #13~~

Motion carried. Regents Alden and Whipple were absent.

13. Information Only Report on Potential Budget Reductions (Cont'd.) ~~Agenda Item #32~~ The Board was updated on the current position of state revenues and the potential impact on the NSHE budget, including the potential for additional budget cuts to the ~~2007~~ 2007 biennial budget.

Chair Wixom related that he has been in contact with the Governor's office. If additional budget cuts are requested, it is hoped that the impact on operating budgets will be minimized. The Board will be apprised of further information as soon as it is received.

14. Information Only Personnel Session President Fred Maryanski Agenda Item #7) (Cont'd.)

Regent Knecht thanked the Committee and the consultant for their time and effort. He expressed his support for President Maryanski's practice of walking around the campus and for his regular phone calls to the Board members

Regent Dondero thanked Dobbins for an insightful and thorough report regarding that President Maryanski has done a wonderful job.

Regent Rosenberg observed that President Maryanski currently has a luxury in that the NS

15. Approved Presidential Contract, NSC Agenda Item #8 (Cont'd)

Regent Leavitt requested that President Maryanski's salary be reviewed prior to any other president salary increases

Motion carried. Regent Alden was absent.

16. Information Only 2009 Bill Draft Request (Agenda Item #14) Senate Bill 490 Chapter 524, Statutes of Nevada 2007) eliminates the Board's authorization to request up to five bill drafts for consideration during each legislative session. Therefore, the System will seek specific sponsorship for desired legislative changes based on the Board's directive for potential measures to be sought for the 2009 Session of the Nevada Legislature. The Board had an initial discussion on potential bill drafts for the 2009 Session and recommended other bills for consideration. Final action will be requested at a later Board meeting (Ref. I on file in the Board office)

Executive Vice Chancellor Klaich related that this bill was an experiment of the legislature that is scheduled to sunset and will have to be reviewed by the legislature during the next session. The System historically only a bill request with respect to capital improvements and bonding. That request allows the presidents to bring forward projects that are supported with revenues, tuition and fees. The System's lobbyists have been working to "bank" a number of bill drafts requests with various legislators. Although the System has been working to identify issues that may require legislation none are being brought forward right now due to the System's focus on the overwhelming budget situation at this time.

Chair Wixom asked the Regents to carefully consider what legislative priorities and concerns are so that they can be addressed at a future Board meeting.

Regent Geddes requested an update as to why discussions regarding an agreement with the State Public Works Board (7(m)-2 (e)4 (nt)-2 (w)b4 (w [(a)-6 (fc 0.00(r)-4 (d)]TJc 0.001 (la)6

16. Information Only 2009 Bill Draft Request Agenda Item #14 (Cont'd.)

Director of Public Works, on April 2, 2008. Mr. Nunez immediately responded that SPWB staff has been assigned to review the concerns presented. Executive Vice Chancellor Klaich stated that over the last year cooperation with the SPWB improved, noting that in the past, major changes were made with no discussion that would cause costs to increase.

Regent Geddes noted that significant funds have been expended for planning purposes and asked if that process could be reconsidered. Executive Vice Chancellor Klaich replied that was a good suggestion, explaining that due to the current legislative process, the presidents are placed in a position of trying to determine what capital needs are necessary on their campuses eight years into the future.

Regent Dondero asked, in regards to bonding authorization, if there was a priority list that the Regents could evaluate. Executive Vice Chancellor Klaich replied that Regents will be provided a priority list in preparation for the next hearing in May. That list will include projects in respect to two different types of bonding projects supported

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- 17. Approved Procedures & Guidelines Manual Revision, Recommended Tuition & Fees, 2009-11 (Agenda Item #15) (Cont'd.)

Regent Schofield entered the meeting.

Regent Anthony moved approval of the recommended tuition and fees for 2009-2011.
 Regent Geddes seconded.

Regent Geddes asked Executive Vice Chancellor Klaich to elaborate on what the actual percentage increases were and how it was determined to hold the increase at 5%.

Executive Vice Chancellor Klaich stated that for the 2009-2011 biennium, the recommended percentage increases for the community colleges were 4.75% per per credit increase for the first year and 5.0% for the second year.

17. Approved Procedures & Guidelines Manual Revision, Recommended Tuition & Fees, 2009-11 (Agenda Item #15) (Cont'd.)

17. Approved Procedures & Guidelines Manual Revision, Recommended Tuition & Fees, 2009-11 (Agenda Item #15)– (Cont'd.)

had a history of not raising tuition for a number of years and then significantly raising tuition up to 15%. Executive Vice Chancellor Klaich further explained that there is a regression analysis for each of the peer institutions in the western region. NSHE looks at the median for each of those institutions, not an average of those tuitions.

Regent Crear entered the meeting.

Regent Sisolak asked what years were being used to determine an increase in 2009 of \$136.00 per credit. Executive Vice Chancellor Klaich indicated that WICHE's 2006/07 numbers were being used. Regent Sisolak asked for the high, low and median rates for those years. Executive Vice Chancellor Klaich indicated that the low was California State University at approximately \$106.00 per credit. The high was the University of California at approximately \$228.00 per credit. In 2010/11, NSHE's high would be \$142.00. For the university undergraduate the high would have been \$4,549 (approximately \$150 per credit). The recommendation is for \$4,200 per credit. Regent Sisolak asked why a lower increase was being recommended. Executive Vice Chancellor Klaich stated that the recommendation was determined by referencing the higher education price index which is felt to be a more reasonable approximation of what students could bear over the biennium rather than the higher amount indicated by Board policy.

Regent Anthony left the meeting.

Vice Chancellor Nichols related that the policy established by the Board is only a goal and establishes a method in which regular annual adjustments can be made.

Regent Sisolak expressed his concern that the analysis is flawed unless the parameters of the situation behind the data are considered. Executive Vice Chancellor Klaich recognized that the methodology is not perfect and that the subject of raising tuition is very uncomfortable for the Board. The Board's policy only attempts to raise tuition at a more level pace. He noted that the presidents have requested that the methodology be reconsidered for a number of years.

Regent Sisolak observed that non-resident students continue to be assessed the full cost of education, and asked how the full-cost is determined. Vice Chancellor Nichols explained that it is the expectation of the State of Nevada, that the non-resident students pay the full cost. Therefore, NSHE tracks the non-resident tuition and fees in other states to determine what they believe the full cost is. Simply taking a number and dividing it by the number of students would create a result that would vary semester to semester and budget cut to budget cut. This methodology is used because it allows the NSHE to stay competitive and is thought to represent a reasonable cost. NSHE has increased non-resident tuition over 10% every three years for the last six years to make it more representative of the cost of education. Every legislative session, NSHE is asked if it is assessing non-resident students their fair share of the actual costs of their education.

17. Approved Procedures & Guidelines Manual Revision, Recommended Tuition & Fees, 2009-11 (Agenda Item #15) (Cont'd.)

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Regent Sisolak stated there was a difference between fair (f)-1 7-r (i)-2 (om ()Tj EMC 2 (on.)

17. Approved Procedures & Guidelines Manual Revision, Recommended Tuition & Fees, 2009-11 (Agenda Item #15) (Cont'd.)

Regent Sisolak understands that NSHE wants to be competitive. He is arguing that the definition of full-cost is simply not the real cost. He felt that the tuition level ~~2006~~ could not possibly cover the actual costs in 2008/09.

17. Approved Procedures & Guidelines Manual Revision, Recommended Tuition & Fees, 2009-11 (Agenda Item #15) (Cont'd.)

Chair Wixom indicated that although he generally understands the methodology, he could understand the misconception of the term "full-cost". He asked Vice Chancellor Nichols to ensure that the System is meeting the expectations of the legislature regard Vice Chancellor Nichols indicated that the legislature uses similar language and intent but will confirm that the language is clarified with the LCB

Upon a roll call vote, Regents Schofield, Sisolak, Whipple, Wixom, Anthony, Crear, Dondero, Gallagher, Geddes, Leavitt and Rosenberg voted yes. Regent Knecht voted no. Motion carried. Regent Alden was absent.

Regent Dondero requested that a summary of the information regarding the methodology behind the tuition increase be prepared for Regents to distribute to their constituents

18. Approved Procedures & Guidelines Manual Revision, Tuition & Fees, William S. Boyd School of Law & UNLV School of Dental Medicine, 2009; UNLV (Agenda Item #16)
The Board approved UNLV President David Ashley's request for the proposed

- 19 Approved Procedures & Guidelines Manual Revision, Tuition & Fees, University of Nevada School of Medicine, 2009, UNR (Agenda Item #17) The Board approved UNR President Milton D. Glick's request for the proposed tuition and fee structure for the 2009-11 biennia for the University of Nevada School of Medicine (UNSOM). This was the second hearing on the proposed tuition and fees which were first presented at the February 2008 meeting (Ref. L on file in the Board office). The proposed tuition and fee increase will generate additional revenue to be considered in the biennial budget process.

President Glick related that he supports this request with mixed emotions. He felt that the UNSOM tuition is very low compared to their competitors but it is balanced by the fact that their students experience greater average debt.

Regent Crear moved approval of the recommended tuition and fees increase for the University of Nevada School of Medicine for 2009-11. Regent Schofield seconded.

Regent Geddes asked President Glick to elaborate on how the students are paying less

The meeting recessed at 10:30 a.m. and reconvened at 11:55 a.m., on Friday, April 4, 2008, with all members present except Regents Alden, Crear and Sisolak.

22. Approved Research & Economic Development Committee Recommendations
Item #28)– (Cont'd.)

Chief Counsel Patterson updated the Committee on revision systems Administration's current contract practices with outside entities. The following changes remove impediments to research and allow research contracts to be expedited:

1. An increase of the threshold dollar value requiring Chancellor approval from \$400,000 to \$1 million.
2. System Administration's approval of master contracts, which once negotiated, would allow for rapid assignment of task orders.
3. Allowance of federal form contracts, and state or other funding sources bound by federal regulations to be approved at the institution level.
4. Allowance of no cost extensions to be quickly approved at the institution level.
5. Allowance of minimal changes to contracts to be made at the institutions, such as personnel changes or other minor issues.
6. Allowance of exceptions to standard clauses if review is made by the institution's general counsel and the risk manager.

Dr. William Schulze, Director of the Nevada EPSCoR and System Sponsored Projects Office, reminded the Committee of the nature of Applied Research Initiative (ARI) partnerships and provided the Committee with a list of revised and approved ARI principles. Dr. Schulze updated the Committee on improved efficiencies made in relation to ARI grant approvals which are recommended by the institution, reviewed and approved by the Nevada EPSCoR/System Sponsored Programs Office, and then routed through the State Budget Office for further approval and recording. The efficiency gained with the State Budget Office resulted in a reduction of approval time from months to days.

Regent Geddes requested Board action on the following Committee recommendations:

- ¾ Minutes – The Committee recommended approval of the minutes from the January 31, 2008, Committee meeting (Ref. RED2 on file in the Board office)

Regent Geddes moved approval of the Committee recommendations and acceptance of the report.
Regent Gallagher seconded. Motion carried.
Regent Alden, Crear and Sisolak were absent.

23. Approved-

23. Approved Cultural Diversity & Security Committee Recommendations (Agenda Item #25)
 – (Cont'd.)

the parking lots was discussed as an additional option but has been rejected by UNLV as its effect as a deterrent is questionable, the message sent by a fence surrounding the campus is not the message the University wants to send, and the cost effectiveness compared to the other measures is less.

The formation of an institutionally based advisory council or task force on diversity was discussed. A concerted effort needs to be made to address multicultural issues on the campuses. There are different issues between north and south but addressing the issues at all of the campuses may be accomplished with a unified voice through this Council. The Council, with the support of the NSHE, may be able to take action to address multicultural issues and increase the representation of minorities in faculty and staff. Vice Chancellor Nichols will work with the campus diversity officers to bring language regarding formation of the Council, including its composition and duties, to the next meeting.

Special Counsel Brooke Nielson and institutional representatives reviewed the applicable laws and policies related to hate crimes. The Board does not have policy that specifically addresses hate crimes at the institution, however, they are addressed through the anti-discrimination policy, policy prohibiting bias-related misconduct and a general policy that requires adherence to state and federal laws. State and federal law

24. Approved Student & Academic Affairs Committee Recommendation Agenda Item #26) – (Cont'd.)

Vice Chancellor Nichols related that in the case of the Ph.D. program at UNLV they are replacing two programs with the new program which has been in development for three years and the faculty have already been hired. In the case of the UNR program, it is not a new program degree, but an interdisciplinary degree that combines two existing programs. No new faculty or new courses will be initiated to support this program. Finally, for the new program at GB the program is supported through donations the first year. In its third year, a faculty member will be hired. There was such a clear demonstrated workforce need that the committee was persuaded to support the additional degree program.

Chair Wixom requested a friendly amendment to include a report back to the Board pursuant to the representations made to the Board that day. Regents Schofield and Rosenberg accepted the friendly amendment.

Motion carried. Regent Alden and Crear were absent.

25. Approved Procedures & Guidelines Manual Revision, ASUN Fee, UNRA (Agenda Item #19)

26. Approved Self-Supporting Hotel College Campus United Arab Emirates, UNLV
(Agenda Item #20) (Cont'd)

agreement is to be negotiated with the Emirate of Ras al Khaimah of the UAE and a private developer to cover initial start-up costs and any deficit up to \$5 million, with no repayment of any accrued debt if the program fails.

Dr. Stuart Mann, Dean of the Hotel College, UNLV, reported that the Singapore campus has now been open since August of last year. That campus began with a \$2.2 million loan from Singapore's government. Revenues now exceed costs and the interest on the loan is being repaid. There have been four graduates of their Executive Master's Degree program. This semester that campus

26. Approved Self-Supporting Hotel College Campus United Arab Emirates, UNLV
(Agenda Item #20) (Cont'd)

campus came forward in such a way that all of its components were negotiated in advance. The question is not if the Board is conveying additional power to the Chancellor, but rather if this is the type of business relationship the Board wants to extend authority over and to request more information before the Board finalizes it.

Chair Wixom noted that the reference materials indicate "subject to the approval of subsequent implementing agreements by the Chancellor and periodic updates to the Board." He observed that the Chancellor has the authority to implement these agreements, there is no reason to include this language in the motion. If he does not, then the Board needs to address the issue up front that it knows exactly what it is authorizing the Chancellor to do.

President Ashley indicated that this language was based on the Singapore agreement

Special Counsel Brook Nielsen stated that the Chancellor has already been granted certain contracting authority by the Board adding that because this is a long term contract it is the type of agreement he would normally approve. She agreed that the agenda language was informational in nature and did not need to be part of the motion. Upon the Board's approval of the program today, contracts would be signed and implemented by the Chancellor at a later time

Chair Wixom asked, for the record, if by adopting this motion the Board is reaffirming the authority it previously granted to the Chancellor. Special Counsel Nielsen agreed that was correct. Chair Wixom asked if the authority was being expanded. Special Counsel Nielsen stated that it was not.

Regent Whipple entered the meeting.

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26. Approved Self-Supporting Hotel College Campus United Arab Emirates, UNLV
(Agenda Item #20) (Cont'd)

Dean Mann stated that current Singapore law allows up to 20% of revenues to be repatriated. That law is currently under reconsideration to allow for 100% of revenues to be repatriated. Right now revenues stay with the program to support its needs and to repay the principle of the loan.

26. Approved Self-Supporting Hotel College Campus United Arab Emirates, UNLV

26. Approved Self-Supporting Hotel College Campus United Arab Emirates, UNLV
(Agenda Item #20) (Cont'd)

Regent Leavitt felt that reaching out internationally only raises the prestige of UNLV and NSHE. He hopes that at some point the program makes a profit that comes back to Nevada, but that is not his main goal in supporting the program

Regent Crear and Dean Mann to respond to Regent Geddes concerns. Dean Mann related that when this opportunity was first presented to him he expressed the same concerns, specifically how Jewish Dean and Jewish Associate Dean would be received. Immediately, it was explained to him that was not an issue that they are a liberal and progressive country. Prior to his first visit to the country he contacted Congresswoman Shelly Berkeley who indicated to him that the UAE is one of the Arab countries' closest friends to the United States and urged him to go forward with the project. Upon arrival in the UAE, he was treated with courtesy, grace and diplomacy. He related that R#5 (oeg)h6 (at4Dd ur)4]T [(a.15cic)-4 (a)(c)-f. t

27. Approved Investment Committee Recommendations Agenda Item #29 (Cont'd.)

Regent Sisolak felt that the realtor could have purchased the property to flip it to t/P <</ acuiionvefsh8

27. Approved Investment Committee Recommendations (Agenda Item #29) (Cont'd.)

Upon a roll call vote the motion carried. Regent Anthony, Leavitt, Gallagher, Crear, Schofield, Wixom, Rosenberg, Dondero, Knecht, Geddes and Whipple voted yes. Regent Sisolak voted no. Regent Alden was absent.

Chair Thalia M. Dondero reported the Investment Committee met March 28, 2008, and heard the following reports:

- ¾ Cambridge Associates presented a report on asset allocation and investment returns for the pooled endowment and pooled operating funds for the quarter ended December 31, 2007.
- ¾ President David B. Ashley presented for information the UNLV 2008 Real Property Rept as requested by the Investment Committee.
- ¾ UNLV presented a report to update the Committee on the future growth at the Shadow Lane Campus that will include development activities for the University of Nevada Health Sciences System
- ¾ UNLV President David Ashley presented information regarding a long-lease agreement with Spectrum L.P. for the lease of retail space in the new UNLV Student Union. A motion was made for the item to be pulled from the agenda and be brought back at a later date with information on rent increase provisions and parking space issues.

Regent Dondero requested Board action on the following Committee recommendations:

- ¾ Minutes – The Committee recommended approval of the minutes from the February 1, 2008, Committee meeting (Ref. INV1 on file in the Board office)
- ¾ To hire Forester Diversified, LTD, an Absolute Return manager, and to allocate \$13 million initial investment to Forester Diversified, LTD.
- ¾ To approve the sidewalk and drainage easements to the City of North Las Vegas, but reserved for later review the granting of the public utility, sidewalk and driveway easements (Ref. INV4 on file in the Board office)
- ¾ Revisions to the Handbook (Title 4, Chapter 10) to provide that on a going forward basis, gifts for the benefit of an institution shall be transmitted for deposit in the institutional foundation endowment accounts, if any, and further providing that an institution may receive a 1.5% annual management fee on its share of the NSHE endowment pool for the purpose of foundation management, stewardship and development activities, contingent on an adequate operating agreement between the institution and the foundation (Ref. INV5 on file in the Board office)
- ¾ UNLV to negotiate with the City of Las Vegas to execute appropriate actions and documents to vacate and abandon all rights to the real property

27. Approved Investment Committee Recommendations (Agenda Item #29) (Cont'd.)

Regent Dondero moved approval of the Committee recommendations and acceptance of the report. Regent Knecht seconded.

Regent Knecht asked if Cambridge and Associates provided an indication, post December 31, as to the status of the endowment and operating accounts. Regent Dondero replied that an answer would need to be researched. Regent Knecht expressed his concern that the System minimize its exposures as much as possible. Chair Wixom asked Executive Vice Chancellor Klaich to forward that information to Regent Knecht.

Motion carried. Regents Alden and Sisolak were absent.

28. Approved Center for Molecular Medicine Project Management, IFC Request, UNR (Agenda Item #21) The Board approved UNR President Milton D. Glick's request to ask the IFC to authorize the State of Nevada Public Works Board (SPWB) to manage all funds associated with the Center for Molecular Medicine CIP project (SPWB No. 00A13) in order to provide consolidated budget management and oversight. The Board further approved President Glick's request to the SPWB, on behalf of the University, to submit this requested change to the Interim Finance Committee at its April 2008 meeting (Ref. O on file in the Board office)

Regent Anthony moved approval of the IFC request concerning the Center for Molecular Medicine project management for UNR. Regent Knecht seconded. Motion carried. Regent Geddes voted no. Regents Alden and Sisolak were absent.

29. Approved Handbook Revision, Data Security Policy & Social Security Numbers (Agenda Item #22) The Board approved Vice Chancellor Jane Nichols' request for revising the Board's existing data security policy, Title 4, Chapter 1, Section 22.10 to provide for the necessary compliance with Public Law 579 (sub B), NRS 239B.030 and NRS 603A.220 in relation to disclosure of social security numbers (Ref. P on file in the Board office).

Regent Rosenber stated that UNR has provided advisors with a statement that can be read to the students if the student does not know their identification number. Vice Chancellor Nichols added that is a usual and customary practice.

Regent Gallagher moved approval of the handbook revision concerning a data security policy and social security numbers. Regent Geddes seconded. Motion carried. Regents Alden and Whipple were absent.

30. ~~Approved~~ Budget & Finance Committee Recommendations ~~Agenda Item #24~~ - Regent Jack Lunch Schofield reported the Budget & Finance Committee met March 26, 2008, and heard an overview of the Board of Regents' Capital Improvement Project review and approval process, including the System's internal capital budget process that was followed in developing a preliminary list of Systemwide 2009-2011 capital construction needs for the Committee's consideration and direction. The proposed

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