

SPECIAL MEETING
BOARD OF REGENTS
NEVADA SYSTEM OF HIGHER EDUCATION

Student Union, Ballrooms B & C
University of Nevada, Las Vegas
2601 Enterprise Road, Conference Room
and
Great Basin College, Elko
1500 College Parkway, Berg Hall Conference Room

Members Present: Mr. Kevin J. Page, Chairman
Mr. Rick Trachok, Vice Chairman
Dr. Andrea Anderson
Mr. Robert J. Blakely
Mr. Cedric Crear
Dr. Mark W. Doubrava
Dr. Jason Geddes *{Reno}*
Mr. Ron Knecht
Mr. James Dean Leavitt
Mr. Kevin C. Melcher
Dr. Jack Lund Schofield
Ms. Allison Stephens
Mr. Michael B. Wixom

Others Present: Mr. Daniel J. Klaich, Chancellor
Dr. Constance Brooks, Vice Chancellor, Govt. and Community Affairs
Ms. Brooke Nielsen, Vice Chancellor, Legal Affairs
Mr. Vic Redding, Vice Chancellor, Finance and Administration
Dr. Marcia Turner, Vice Chancellor, Health Sciences System
Mr. Scott G. Wasserman, Chief of Staff and Special Counsel to the Board
Mr. Frank R. Woodbeck, Executive Director, Nevada College Collaborative
Dr. Michael D. Richards, President, CSN
Dr. Ellie Oppenheim, Senior Vice President and Chief Operations Officer, DRI
Dr. Mark A. Curtis, President, GBC
Mr. Bart J. Patterson, President, NSC
Dr. Maria C. Sheehan, President, TMCC
Mr. Donald D. Snyder, President, UNLV

Others Present: Dr. Marc A. Johnson, President, UNR
 Mr. Chet Burton, President, WNC

Also present were faculty senate chairs Dr. Darin Dockstader, CSN; Ms. Dani Chandler, NSHE; Dr. Paul W. Werth, UNLV; and Ms. Holly O’Toole, WNC. Student government leaders present included, Mr. Umram I. Osambela, ASCSN President, CSN; Mr. Alex Porter, SGA President, GBC; Ms. Sharon Young, GPSA President, UNLV; Mr. Jake Pereira, ASUN President, UNR; Ms. R.J. Boyajian, GSA President, UNR; and Ms. Alejandra Leon, ASWN President, WNC.

Chairman Kevin J. Page called the meeting to order at 9:00 a.m. with all members present except for Regents Anderson and Blakely.

Regent Schofield led the Pledge of Allegiance.

Regent Anderson entered the meeting.

1. Information Only-Public Comment (Agenda Item #1) – Mr. Umram I. Osambela, ASCSN President, CSN, said the ASCSN and CSN Administration have worked together to develop a satisfactory allocation plan the ASCSN can support.

Ms. Sharon Young, GPSA President, UNLV, said the GPSA does not oppose the proposed tuition and fee increase and understands the value of the services to be provided far exceeds the cost.

Dr. Joe Klein, UNLV Student, requested the Board’s support in making UNLV a smoke-free campus and expressed concerns related to the expenditure of grant money for the Tobacco Free UNLV initiative.

Regent Blakely entered the meeting.

Mr. Conrad Wilson, UNLV Classified Staff Council, addressed the Board in regard to grant-in-aid for classified staff. Chairman Page said Chancellor Klaich and Vice Chancellor for Legal Affairs Brooke Nielsen have been asked to prepare a report on grant-in-aid.

2. Approved-Consent Items (Agenda Item #2) – (continued)

- 2c. Approved-Acceptance of Gift from the Rogers Family Foundation, UNLV (Agenda Item #2c)– The Board approved the acceptance of a residential real property gift from the Rogers Family Foundation for the benefit of the Black Mountain Institute. The Board further approved the Chancellor be delegated the authority to finalize acceptance of the gift, subject to successful completion of all due diligence analysis currently in process (*Ref. BOR-2c on file in the Board Office*).

Vice Chairman Trachok moved approval of the Consent Items in their entirety except for Consent Item #2a (*Minutes*) 02 Tc o 96 du-0.00 h T o f pos(J -publ(e)4 e

3. Information Only-2015-17 Biennial Operating Budget/ Capital Improvement Projects (Agenda Item #3) – (continued)

In terms of what could be changed, Chancellor Klaich explained the process currently followed is essentially the process followed prior to 2009 during a time of rising revenues and budgets. However, in the difficult economic climate of the last three legislative sessions, the process has become more of a negotiation with the Legislature. Both approaches have proved successful in the context of the different circumstances.

Chancellor Klaich said the Board needs to express itself if it feels the process is fundamentally proceeding in a way not consistent with its direction. Otherwise silence will be taken as agreement.

Chairman Page said the current process should proceed. However, he suggested the Board be presented with a comparison of its original budget submission to the version returned by the Governor so changes could be monitored.

Regent Leavitt said it was important t5 (taa)4 (ppri. tmpTj 0 90v1)-2 (l)-2 (ow)2 (e)sTJ 0.002 Tc -0

3. Information Only-2015-17 Biennial Operating Budget/ Capital Improvement Projects (Agenda Item #3) – (continued)

Regent Wixom fully supported the request to enhance the Millennium Scholarship to cover 15 credits. He hoped the larger message on the 15 to Finish campaign would be told and how an investment in the Millennium Scholarship will help save state dollars and enhance services to the students. Chancellor Klaich said the request will help bundle the many policies the Board has endorsed to create a culture of completion.

Chancellor Klaich said the Board has emphasized the need to maintain the current infrastructure before embarking on new building projects (*Handout BOR-3c on file in the Board Office*). The System receives \$15 million each biennium for repairs from the Higher Education Capital Construction (HECC) Fund and Special Higher Education Capital Construction (SHECC) Fund. Chancellor Klaich said in the last legislative session approximately \$65 million total was available for repairs statewide, of which the System received its \$15 million. That level of funding is disproportionate to the square footage of buildings in the higher education system compared to other state agencies.

Chairman Page asked how long the System's allocation of HECC/SHECC Funds has been set at \$15 million per biennium. Vice Chancellor for Finance and Administration Vic Redding responded the System has received \$15 million per biennium since the early 1980's.

Regent Crear asked if the System's total square footage was known. Vice Chancellor Redding responded the System's total square footage is 12 million while the rest of the state's combined square footage is approximately 10 million. The System's deferred maintenance backlog is currently \$1.5 billion while it is believed the state's current backlog is approximately \$300 million.

Regent Knecht asked in previous legislative sessions if consideration had been given to what CIP budgets will mean for future maintenance and repairs and how new construction will be selected given the backlog. Chancellor Klaich responded in pre-2009 years, the construction of new buildings had been more easily funded by the Legislature than maintenance and repairs on existing buildings. In recent years, the Board has taken a more prudent fiduciary view. In the last legislative session the System's request for funds for the renewal of buildings was treated as new construction.

Regent Knecht said there needed to be a better job of prioritizing maintenance needs. Chancellor Klaich responded the state of Nevada has a joint responsibility in dealing with the problem. The System cannot solve a billion dollar problem with its own assets or on the backs of the currently enrolled students. Regent Knecht said at the end of the day, the System had to solve the problem and could not hope the Legislature will do justice to the issues.

3. Information Only-2015-17 Biennial Operating Budget/ Capital Improvement Projects (Agenda Item #3) – (continued)

Regent Geddes applauded the Board for making deferred maintenance a priority in 2009. He said the campuses have done a great job in compiling the list of current maintenance needs. He agreed the System cannot count on the Legislature to solve the problem but needed to address the issues in whatever way it could.

In regard to the current list, Regent Geddes asked for further explanation on NSC's water tower project and if UNR's Lincoln Hall Building project was to address the seismic retrofit which has been repeatedly requested.

In response to Regent Geddes question on the NSC water tower project, President Patterson responded the campus is 509 acres on a grade. A new water system is not necessary for the two recently approved building projects but some amount of pumping will be needed. However, in order for future expansion of the remaining 107 acres not currently in the master plan a water tower and system will be needed.

Regent Geddes asked why the water tower would not be the responsibility of the Southern Nevada Water Authority. President Patterson responded developments within the City of Henderson are responsible for building their own water systems or paying for water. However, he would investigate responsibility with the Southern Nevada Water Authority.

In regard to UNR's Lincoln Hall Building project, President Johnson said the amount requested does not include a seismic retrofit. Funds for a complete seismic retrofit of Lincoln Hall and Manzanita Hall had been pursued back in the early 2000's. The current request will be used to repurpose the building for faculty offices instead of continuing its use as a residence hall. Manzanita Hall is not being addressed at this time.

Chairman Page asked what the state's total available funding was for all CIP projects. Chancellor Klaich responded total CIP funding was approximately \$89 million. Vice Chancellor Redding e(w)2 (()JTJ (al)-6 (av)m (or(e)4)4 ((w4 (i)-4 Tw ot)-2 (a)4 (l)-4 (l)-dul)-2 (d

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5. Approved-Appointment, Interim President, WNC (Agenda Item #5) – (continued)

Regent Anderson felt the Board worked hard to give the colleges what they need while considering the individuality of the institutions. She was in favor of President Burton as either the interim or permanent president.

Ms. Alejandro Leon, ASWN President, WNC, said student feedback of President Burton has been positive.

Regent Stephens asked for an explanation of the Chancellor's recommendation as it relates to the Board's policy. Chancellor Klaich responded the Board's policy provides two paths. One path is to appoint an acting president and immediately commence with a presidential search. The alternative path is to appoint an interim president for a term of one to three years with the thought the individual could be appointed as the permanent president at the end of their term. The Board's policy also provides for the solicitation of input at the end of the term.

Regent Knecht asked Chancellor Klaich to keep the Board informed of constituency feedback throughout the process.

Regent Trachok moved approval of the appointment of Mr. Chester "Chet" Burton as the Interim President of Western Nevada College. Regent Stephens seconded. Upon a roll call vote, motion carried unanimously.

President Burton thanked the Board for the opportunity to serve WNC. He thanked the WNC faculty and staff for their support during the transition and for remaining focused on the students. He was excited about the path WNC is taking and for the collaboration with the other community colleges.

Regent Leavitt thanked Regent Knecht for all the work he has done for WNC.

Regent Melcher asked President Burton if he attends the "Save Our Community College" meetings in Fallon. President Burton responded he has not specifically been invited but would attend if invited.

Regent Knecht said "Save Our Community College" meetings were held openly and he would be happy to forward the agenda to any interested parties.

6. Information Only-Procedures and Guidelines Manual Revision, Tuition and Fees Committee: Recommended Tuition and Fees, Academic Years 2015-16 through 2018-19 (Agenda Item #4) – Chancellor Daniel J. Klaich presented the recommendations of the Tuition and Fees Committee for tuition and fee adjustments for academic years 2015-16, 2016-17, 2017-18 and 2018-19. Final action on the proposed tuition and fee recommendations is scheduled to occur at the June 2014 meeting of the Board (*Procedures and Guidelines Manual Chapter 7, Section 1*) (*Handout BOR-3 and BOR-4 on file in the Board Office*).

The presidents provided a summary of each teaching institution's preliminary expenditure plan for the proposed registration fee increases for Fiscal Years 2016 through 2019 (*Handouts BOR-3 and BOR-4 on file in the Board Office*).

Regents Page and Trachok left the meeting. Regent Leavitt presided.

Regent Knecht said a better process would be to require the institutions to provide disaggregated budgets with proposed priorities. Regent Knecht said the current process was so disconnected from the budgeting process it was meaningless, irrelevant and even misleading because it provided cover to Regents who might want to vote for a fee increase without the political cost of doing so while also inviting the institutions to play at a strategy in which favorite priorities are targeted for removal if tuition and fees are not increased. He said the institutions, presidents and Chancellor have done an outstanding job of putting the information together at the Board's request. However, it was the Board's responsibility it was going through what he considered a misguided exercise.

Regent Knecht referred to a graph published in the April 18, 2014, Chronicle of Higher Education, page A23, reflecting full-time non-faculty professionals (administrative personnel) as the category having increased the most in terms of spending in American higher education since 1976. He respectfully requested the Board be presented with an accounting of administrative spending and how head counts have changed versus instructional/other functions over the last 20 years.

Regent Geddes commended the Chancellor and presidents for preparing the plans presented. He said the plans advance the Board's goals for student achievement, success and completion and had included student involvement throughout the process. He felt the presidents and Chancellor had used exactly the level of detail Regent Knecht was asking for to build the proposed budgets.

Regent Geddes said the proposed plans provide the state with more graduates among all degree levels and the proposed tuition and fees were not just backfill but part of the overall picture. He said the four-point plan developed in 2011 for shared sacrifice

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6. Information Only-*Procedures and Guidelines Manual* Revision, Tuition and Fees