

BOARD OF REGENTS
NEVADA SYSTEM OF HIGHER EDUCATION
Student Union, Ballrooms B & C
University of Nevada, Las Vegas
4505 S. Maryland Parkway, Las Vegas

Thursday,

Also present were Regent Elect Sam Lieberman, faculty senate chairs Professor Jodie Mandel, CSN; Dr. Joe Gyzyski, DRI; Mr. Steve Theriault, GBC; Mr. Eric March, NSHE; Dr. Rhonda Montgomery, UNLV; Mr. Chuck Price, Faculty Senate Chair,

1. Information Only-Introductions and Campus Updates-continued

President Michael D. Richards, College of Southern Nevada (CSN), expressed his excitement over the implementation of iNTEGRATE and introduced Ms. Mary Kaye Bailey, Vice President, Finance Division, CSN; Mr. Alan Diskin, Executive Director, CSN Foundation; Ms. Melody L. Light, Director of Equal Opportunity Programs and Title IX Coordinator CSN; and Mr. Steve Creswell, Executive Director, CSN.

President Maria C. Sheehan, Truckee Meadows Community College (TMCC), announced the launch of the Computer Numeric Control program in response to the Nevada Manufacturers Association's need. President Sheehan thanked WNC and Mr. Frank Woodbeck, Executive Director Nevada College Collaborative, for their leadership in this effort. She announced Ms. Robyn Peters and Dr. Jane Nichols will be leaving at the end of the academic year.

Dr. Marc A. Johnson, President, University of Nevada, Reno (UNR), announced the partnership of UNR with Flirtey, an unmanned aerial vehicle company and a \$1.5 million grant to push forward the UTeach program in partnership with NSC. The Nevada Military Support Alliance has provided a \$300,000 grant for a veterans' center to be located in the student union. Dr. Geoff Blewitt, Director, UNR Center for Geodesy received the 2015 European Geosciences Union Medal for distinguished research.

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2. Information Only Institutional Student and Faculty Presentations (Agenda Item #2) –
President Snyder, UNLV, introduced Ms. Erika Marquez and Dr. Jacimaria Batista.

Ms. Marquez a professor in the Health Science Department at UNLV spoke to the Board about bridging the gap between housing and health.

Regent Melcher suggested Ms. Marquez speak to the Cooperative Extension regarding possible opportunities for collaboration.

Dr. Jacimaria Batista Professor, Civil and Environmental Engineering and Construction Department at UNLV, spoke to the Board about using graduate research as an economic tool for the state of Nevada. She spoke about the importance of diversity, retention and advancement within the science, technology, engineering and math fields

Regent Crear stated the need

3. Information Only-Public Comment (Agenda Item #4) – continued

Ms. Nancy Oakley stated on October, 29, a public assembly was held with over 200 attendees. ACTIONN presented four major recommendations to address the critical issue of the shortage of health care including three careers the NSHE should focus on to address health care needs, they are: occupational therapist, physical therapy assistant and respiratory therapist.

Ms. Ruth Stacey, ACTIONN, explained the third and fourth major recommendations accelerated programs and cost containment in more detail.

Ms. R.J. Boyajian, GSA President, UNR requested the NSHE more clearly identify its webstreaming link on the NSHE website.

Mr. David Cortez Lopez, NSSA President and Mr. Eric Nunez, President of the Medical Society NSC, spoke in favor of the NSC School of Nursing differential fee proposal under agenda item #13.

Mr. Joe Kine stated his support for prohibiting smoking on the UNLV campus.

Mr. Conrad Wilson, classified staff UNLV, thanked UNLV and the Board of Regents for their work.

Ms. Rosanne Colosimo, Education Consultant, Nevada State Board of Nursing stated the Nursing Board's support for the NSC requested increase in students in the nursing program.

4. Approved Consent Items (Agenda Item #10) – The Board approved the following Consent Items in their entirety:

10a. Approved Minutes – The Board approved the following meeting minutes:

August 1, 2014 Special Board of Regents, 2nd hour 2 (to 09:23) (10:51) (11:22) (11:28)

10g. Approved *Handbook*

5. Information Only Regents' Welcome and Introductions *Agenda Item #3* – Members of the Board provided acknowledgements to UNLV for hosting the Board meeting.

Regent Geddes encouraged the Board to review a report provided to the Academic and Student Affairs Committee on institutional strategies to support Complete College America.

6. Information Only Chair of the Nevada Student Alliance Report *Agenda Item #5* – Ms. Stephanie Prevost, Chair Nevada Student Alliance (NSA), reported NSHE legislative 0 Td (, N) 11/16/14

9. Information Only Regents' Reports (Agenda Item #8) – Regent Melcher noted the Rotary Club's support of the 1874 Nevada Bell project in Elko and informed the Board of his participation at a Cambridge Associates meeting with similar higher education institutions from across the nation. Cambridge Associates will be conducting a nationwide survey and will be sharing the resulting data with NSHE.

Regent Leavitt thanked Regent Melcher for preserving NSHE history through the Nevada Bell project in Elko. He requested the Board take a photo under the bell.

Regent Stephens attended the Congressional Black Caucus Foundation's Fifty Annual Legislative Conference at the invitation of (C)-3o5 (ge)4.2 (e)4 ()]Tornvitr S (eg)6 ((t)-2

11. Approved Report and Recommendation PartTime Instructor Task Force Handbook Revision, Temporary PartTime Instructors Agenda Item #11) – continued

Vice Chairman Trach asked what percentage of the parttime instructors are experts in their field and are working fulltime and are donating their instruction time back to the institution.

Vice Chancellor Abba responded she does not have that data readily available but will survey the institution to obtain it.

Vice Chancellor Nielsen explained the Task Force Committee

Board of Regents' Meeting Minutes

15. Approved Institutional Strategic Plan and Handbook Revision, Revised Mission Statement UNR (Agenda Item #15) – The Board approved

Board of Regents' Meeting Minutes

16. Approved-Institutional Campus Master plan, UNR (Agenda Item #16) – continued

Regent Crear returned to the meeting.

Regent Geddes expressed his thanks to those involved and said he appreciated the process the Board used to review and then approve the Master Plan and suggested the Board use this same process when reviewing other institutional plans in the future. He is looking forward to getting annual updates on the plan's implementation.

Regent Stephens left the meeting.

Chairman Page complimented those involved in the development of the plan and thanked them for their collaboration. He asked for clarification regarding projected student enrollments and specifically the leveling out of medical student enrollment.

Dean Tom Shwenk, UNR, stated the statewide advisory group discussed this at length and the strong recommendation was to hold that enrollment number flat for the time being until the full clinical teaching capacity is developed in Reno and the shift taking place from the majority of clinical teaching in Las Vegas shifts to clinical teaching in Reno is fully satisfied and then the numbers will be reassessed.

Regent Geddes moved approval of the 2015-24 University of Nevada, Reno, Campus Master Plan as presented. Regent Wixom seconded. Motion carried. Regents Anderson, Blakely, Crear, Doubrava, Geddes, Knecht, Leavitt, Melcher, Page, Trachok and Wixom voted yes. Regent Stephens and Schofield were absent.

Regent Stephens returned to the meeting.

17. Approved Personnel Session, UNR Pres-4 (n)61 0 T6Td ()Tj EMC /P <</MC.DC 1n.004 TwcM,-u

Board of Regents' Meeting Minutes

22. Approved Institutional Strategic Plan, NSC (Agenda Item #22) – The Board approved the 2015-2020 Nevada State College Strategic Plan (Plan 4, Chapter 14, Section 3). (Refs. BOR-22a, and 22b on file in the Board office)

Nevada State College President Bart Patterson introduced Provost Erika Beck. NSC Beck presented an overview of the 2015-2020 Nevada State College Strategic Plan [Plan] to the Board. The Strategic Plan Committee and the campus leadership team solicited ideas from the campus community, identified academic areas of promise, gathered relevant data, evaluated potential for success in accordance with its mission, and garnered support from campus constituents. The Plan was reviewed by the Nevada State Student Alliance, Faculty Senate, Academic and Student Affairs Leadership, and Nevada State College Foundation Board. The update to the Plan included five core themes from the *Year One Accreditation Report*. The five overarching principles were developed to unify NSC's efforts to provide opportunities, foster enrichment, and exert meaningful impact on the lives of the NSC students and the communities they ultimately serve. The principles are self-efficacy; collaborative multicultural and interdisciplinary approaches; evidence and assessment; technology; and integration of academic and student affairs.

Regent Melcher noted his appreciation of the Strategic Plan and the GradFit program.

Regent Melcher moved approval of the 2015-2020 Nevada State College Strategic Plan. Regent Anderson seconded.

Regent Stephens thanked NSC for its work on the Strategic Plan and its focus on vocational education and stated the importance of including and cultural opportunities. Provost Beck stated the NSC faculty and curriculum are rooted in the liberal arts and recognized the importance of research, analysis, critical thinking and problem solving skills. Regent Stephens asked for clarification on the speech pathology and allied health programs. Provost Beck stated NSC is working on strengthening its partnerships with UNR and UNLV to collaboratively bridge undergraduate to graduate level education in the speech pathology and health programs.

Regent Anderson, Regent Leavitt and Chancellor Klaich complimented NSC on the exciting work that is being done and the 2015-2020 Nevada State College Strategic Plan.

Regent Knecht left the meeting.

Motion carried Regents Anderson, Crear,

23. Approved-Personnel Session, NSC President Bart Patterson (Agenda Item #23) –continued

Motion carried Regents Anderson, Crear, Doubrava, Geddes, Knecht, Leavitt, Melcher, Page, Stephens, Trachok and Wixom ~~ed~~yes. Regents Blakely and Schofield were absent.

24. Approved Presidential Contract NSC (Agenda Item #24) – The Board approved a new contract for NSC President Bart Patterson including employment terms and conditions pursuant to *Nevada Revised Statute* 241.033 Tra (x)-100 (y)20 (m)-d (s)-1 ()-onditns n Soial

26. Approved - Academic and Student Affairs Committee (Agenda Item #26) – continued

Approval of the 2015~~2019~~ Planning Report that highlights the strategic objectives for the next four years for each NSHE institution, including foreseeable

30. Approved-Business and Finance Committee (Agenda Item #28) – continued

The Committee recommends approval for 1) NSHE to request IFC approval to expend additional student fee amounts as noted, with a correction to the Dental School of Medicine student fees from \$567,110 to \$378,790, amending the total to \$21,730,089 and 2) for the Nevada System of Higher Education to expend other

31. Approved-Audit Committee (Agenda Item #29) –continued

Internal Audit Followup Reports – The Committee recommends acceptance of the following internal audit followup reports:

Department of Parking and Transportation Services, ~~UNR~~

Housing, UNR(A-2c)

Continuing Education, UNLV(A-2d)

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32. Approved-

32. Approved-Investment and Facilities Committee (Agenda Item #30)—continued

Mackay Stadium Improvement Project UNR (Item #5). The Committee recommends approval of the Mackay Stadium Project.

University of Nevada School of Medicine (UNSOM) Lease with Option to Purchase 1701W. Charleston Blvd., Las Vegas UNR (Item #60.002 Tc -0.002 Tw 0.71 0 Td [(M)1 (a)6 (c)6 (k)2qf 0.ton t.

33. Approved Cultural Diversity Committee Agenda Item #31 – Committee Chair Cedric Crear reported the Cultural Diversity Committee met on December 5, 2014, and heard the following:

Information Items:

Chair Cedric Crear provided general remarks and updated Committee members regarding cultural diversity planning efforts and initiatives including, but not limited to, NSHE Diversity Master Plan, CDC Committee Name Change, and Supplier Inclusion Programs.

Sunny Gittens, Executive Director, Office of Civic Engagement and Diversity, UNLV, led a discussion on the meaning of the words “culture” and “diversity” as they relate to the name of the Cultural Diversity Committee and whether a Committee name change is warranted. Regent Allison Stephens read a letter into the record in support of a Committee name change. Dr. Edith Fernandez, Associate Vice President of Community Engagement and Diversity Initiatives, and Chair of the Equity, Diversity and Inclusion Council (EDIC) made a statement on behalf of EDIC supporting the current Committee name. Chair Cedric Crear asked EDIC to make a formal recommendation on whether a name change is needed at a later date.

Dr. Reginald Stewart, Chief Diversity Officer, UNR, Dr. David Zeh, Vice Provost for Graduate Education and Dean of the Graduate School, UNR, and Dr. Eckel, Provost and Executive Vice President, NSC, reported on the development of the UNR GradFIT

33. Approved-Cultural Diversity Committee (Agenda Item #31) – continued

Chair Cedric Crear led a discussion on goals for the upcoming year to include the potential development of an NSHE Diversity Master Plan. The plan should include a list of goals to be accomplished by EDIC moving forward. In addition, the plan will supplement the current annual report provided by the group that outlines accomplishments from the previous year.

Action Items

Board action was requested to approve the following recommendations for approval of the Cultural Diversity Committee:

The minutes of the September 5, 2014, meeting of the Cultural Diversity Committee.

Committee Chair Crear moved acceptance of the report and approval of the Committee recommendations. Regent Blakely seconded. Motion carried. Regents Anderson, Blakely, Crear, Doubrava, Gaddes, Leavitt, Melcher, Page, Schofield, Stephens, Trachok and Wixom voted yes. Regent Knecht was absent.

34. Approved -Health Sciences System Committee (Agenda Item #32) – Committee Vice Chair Mark W. Doubrava reported the Health Sciences Committee met on December 5, 2014, and heard the following:

Information Items:

Dr. Barbara Atkinson, Planning Dean of the UNLV School of Medicine, first provided the Board with an update on the planning for the UNLV School of Medicine, including:

- The medical school's first meeting of the Advisory Board was held in November; they decided to meet monthly. The committee discussed graduate medical education and the upcoming legislative session, and they divided into subcommittees.
- Recruitment of core leadership for Student Affairs and other leadership positions.
- Sending progress updates each month for the Governor and other key stakeholders.
- UNLV is starting a capital campaign, of which the medical school is the primary beneficiary.
- They sent in to the Northwest Commission on Colleges and Universities (NWCCU) an official request for the addition of UNLV School of Medicine.

Chair Leavitt thanked members of the Board, noted the importance of the Memorandum of Understanding (MOU) with Clark County regarding development in the Shadow Lane area. He also noted the importance of a statewide approach for the expansion of medical education in Reno and Las Vegas.

34. *Approved - Health Sciences System Committee (Agenda Item #32) – continued*

Action Items

Board action was requested to approve the following recommendations for approval of the Health Sciences System Committee

The Committee recommends approval of the minutes from the September 5, 2014, Health Sciences System Committee meetings.

Committee Vice Chair Doubrava moved acceptance of the report and approval of the Committee recommendations. Regent Lavitt seconded. Motion carried. Regents Anderson, Blakely, Crear,

35. Approved- ad hoc Community College Committee (Agenda Item #34) – continued

The Committee was also briefed on the submission of a grant application to the Department of Labor for \$9.9 million by the Nevada College Consortium of the College of Southern Nevada, TMCC, GBC and WNC, under the 4th and final round of the Trade Adjustment Assistance Community College and Career Training Grant program. The result of the application was to be received on or before September 30. The goal of the grant was to fund the formation of a “system of credit for prior learning” across the NSHE community colleges, fortified with training across institutions and including Nevada workforce development partners, i.e. the Department of Employment, Training and Rehabilitation, to leverage the experience

36. Approved-ad hoc Performance Pool Committee agenda Item #33) – Committee Chair Michael B. Wixom reported the ad hoc Performance Pool Committee met on November 3, 2014, and heard the following:

Information Items:

Vice Chancellor for Academic and Student Affairs Crystal Abba presented the Report and Recommendations of the NSHE Performance Pool Technical Working Group, including a summary of year one outcomes and recommendations for aggregate point targets for years three and four of the NSHE Performance Pool.

Action Items

Board action was requested to approve the following recommendations for approval of the ad hoc Performance Pool Committee

Baseline Year The Committee recommends a baseline year of 2012 for the purpose of determining targets for performance year 2014 and 2015-16. Performance in 2014-15 will determine funding for FY2017 when 15 percent of the base funding will be carved out for the purpose of the Performance Pool. Performance in 2015-16 will determine funding for FY2018 when the Performance Pool carve increases to 20 percent of the base funding.

For clarity, the following table notes the respective baseline, performance (year of measure) and funding (or distribution) year for years three and four of the Performance Pool:

Year 3	2012-13	2014-15	FY2017 (15%)
Year 4	-	2015-16	

36. Approved- ad hoc Performance Pool Committee (Agenda Item #33) – continued

Expand STEM Metric The existing Performance Pool definition for the STEM and AlliedHealth metric is defined as the total number of certificates (including skills certificates), associate's, bachelor's, master's, or doctoral degrees awarded (first professional awards are excluded) in an academic year based on CIP codes for STEM and health professionals identified by NCHEMS for the NGA metrics. Those CIP codes include the following: 4 architecture and related services; 10 computer and information sciences and support services; 14 engineering; 15 engineering technologies/technicians; 26 biological and biomedical sciences; 27 mathematics and statistics; 40 physical sciences; 41 – science technologies/technicians; 51 - health professions and related clinical sciences. The Committee recommends expanding the STEM definition to include the following trades and technology related CIP codes: 46 construction trades; 47 mechanic repair technologies/technicians; 48 precision production; and 49 transportation and materials moving.

Efficiency Metric Revision The Committee recommends limiting the FTE used in the efficiency metric to degree-seeking students only and including the skills certificates for the community colleges. This is a technical change in the definition that more accurately captures all the training provided by the community colleges and appropriately limits the FTE portion of the calculation to degree

37. Approved-ad hoc Community College Committee (Agenda Item #34) – Committee Chair
Andrea Anderson

38. Approved Memorandum of Understanding Development of Shadow Lane Facilities for UNLV School of Medicine and NSHE Health Sciences Facilities (Agenda Item #35) – The Board approved a Memorandum of Understanding (MOU) between Clark County and the Nevada System of Higher Education and the University of Nevada Las Vegas (UNLV) relating to joint facilities planning in the Shadow Lane area, including the reservation of the County-owned parcel located at the southeast corner of Pinto Lane and Shadow Lane for the potential development of the initial UNLV School of Medicine and NSHE Health Sciences facilities (Ref. BOR-35 on file in the Board office)

Regent Leavitt stated she attended the Clark County Commission meeting. The Commissioners spoke about the importance of one Nevada and their passion for the development of the UNLV School of Medicine. Regent Leavitt thanked all those involved in the development of the MOU.

Vice Chancellor Marcia Turner spoke regarding the collaborative effort between Clark County, NSHE and the University Medical Center of Southern Nevada. Clark County is setting aside its land for one year with three additional one year terms. This is the recent change incorporated into the MOU. The primary focus is to develop collaborative plans for the initial facilities for the UNLV School of Medicine. The group will be partnering with the City of Las Vegas throughout the process. She thanked those involved and expressed her appreciation for their congenial collaboration and support.

President Snyder stated this was a very collaborative effort, and thanked Vice Chancellor Turner and Regent Leavitt for leading the effort. This will be a project that benefits the entire valley. This project provides new opportunities to collaborate with the VA hospital, Henderson and the City of Las Vegas.

Regent Leavitt asked President Snyder to elaborate on the possibility of the first medical building being located on the land designated in the MOU. President Snyder stated this was a certainty.

Regent Crean asked for clarification regarding the areas designated on the map (Handout 35 on file in the Board office).

Vice Chancellor Turner stated the bigger red lined area is the Shadow Lane Campus, the smaller red lined area at the top of the map is the land, the former health district property, subject to the MOU. If you look at this area you have two hospitals, the health district, other county social services, the County Coroner's office and the only separate Level One Trauma center west of the Mississippi. This area has more critical health science facilities, hospitals and other medical facilities than any other area in the State of Nevada. This is a centrally located health care hub.

Regent Doubrava stated this is a beneficial and historic decision.

38. Approved-Memorandum of Understanding, Development of Shadow Lane Facilities for UNLV School of Medicine

39. Approved-Statewide Public Medical Education (Agenda Item #36) – continued

Mr. Umbach thanked the Board, the Chancellor, the statewide steering committee, Mr. Phil Satre and Mr. Michael Yakira. These schools are connected to the needs of healthcare in the future and the needs of citizens. Chancellor Klaich has been one of the most connected and committed Chancellors Tripp Umbach has ever had.

Chairman Page thanked Chancellor Klaich for his efforts.

Motion carried. Regents Anderson, Blakely, Crear, Doubrava, Geddes, Leavitt, Melcher, Page, Schofield, Stephens, Trachok and Wixom voted yes. Regent Knecht was absent.

40. Approved-

41. Approved Master Affiliation Agreement, UNSON and Mountain View Medical Center (Agenda Item #38) – The Board approved Master Affiliation Agreement between the University of Nevada School of Medicine graduate and undergraduate medical education programs and Mountain View Medical Center. *(ref. BOR-38 on file in the Board office)*

President Marc A. Johnson introduced Dean Schwenk. ~~Dean~~ Schwenk explained the agreement provides the legal framework to expand opportunities for Graduate and Undergraduate Medical Education in conjunction with MountainView Medical Center, a Hospital Corporation of America affiliated hospital. This affiliation focuses primarily on developing new residency and fellowsh(i)-2 6 Tw 9.96 -(t)-2 Tw 9.96 w 9.96 g programs, but also

42. Information Only Farewell to Outgoing Regents Agenda Item #39 – Board members expressed their gratitude to outgoing Regents Knecht, Schofield and Blakely for their service to the Nevada System of Higher Education. Resolutions of Appreciation on behalf of the Board were presented with respect to each of the outgoing Regents. Knecht, Schofield and Blakely were presented with Resolutions of Appreciation on behalf of the Board.

Mr. Wasserman, the Chancellor, the presidents and the Regents wished Regent Blakely well and thanked him for his independent thinking, his sense of humor and perspective in a time of challenge and flux, his ideas, kindness and dependable participation, for being an everyday Nevadan, for the opportunity to get to work with him over the years, for his deep and profound common sense perspective, for his service, for his steadfastness and commitment to the entire state, for his differing views and showing others how to enjoy work.

Mr. Wasserman, the Chancellor, the presidents and the Regents thanked Regent Schofield for his service to the State and to The (S)TJ 5.19 -1.15 (o w)2 (Tds)-1 (t)-2 (o t)-2 (he)4 (c)4 (c)

44. Information Only Public Comment (Agenda Item #41) – There was no public comment.

Chairman Page thanked President Snyder for hosting the Board meeting.

The meeting adjourned at ~~2~~ 2:30 p.m.

Prepared by: Patricia Rogers
Special Assistant and Coordinator to the Board of Regents

Submitted for approval by: Scott G. Wasserman
Chief of Staff and Special Counsel to the Board of Regents
and
R. Scott Young
Deputy Chief of Staff to the Board of Regents

Approved by the Board of Regents at the March 5-6, 2015, meeting