

**SPECIAL MEETING
BOARD OF REGENTS
NEVADA SYSTEM OF HIGHER EDUCATION**
System Administration, Las Vegas
4300 South Maryland Parkway, Board Room
Friday, April 22, 2016

Video or Telephone Conference Connection from the Meeting Site to:
System Administration, Reno
2601 Enterprise Road, Conference Room
and
Great Basin College, Elko
1500 College Parkway, Berg Hall Conference Room

Members Present:

- Mr. Rick Trachok, Chairman
- Mr. Michael B. Wixom, Vice Chairman
- Dr. Andrea Anderson
- Mr. Cedric R. Crar
- Mr. Robert M. Davidson
- Dr. Mark W. Doubrava
- Dr. Jason D. Geddes
- Mr. Trevor Hayes
- Mr. James Dean Leavitt
- Mr. Sam L. Lieberman
- Mr. Kevin C. Melcher
- Mr. Kevin J. Page
- Ms. Allison A. Stephens

Others Present:

- Mr. Daniel J. Klaich, Chancellor
- Mr. Vic Redding, Vice Chancellor for Finance and Administration
- Mr. Dean J. Gould, Chief of Staff and Special Counsel to the Board
- Mr. Nicholas Vaskov, System Counsel and Director of Real Estate Planning
- Ms. Constance Brooks, Vice Chancellor Government and Community Affairs
- Mr. Frank Woodbeck, Executive Director, Nevada College Collaborative
- Dr. Michael D. Richards, P Midt5 (i),2 (.)-C (R)S (P)N

Others Present: Dr. Len Jessup, President, UNLV
(continued) Dr. Marc A. Johnson, President, UNR
Mr. Chet O. Burton, President, WNC
Mr. Marvin Menzies

Faculty senate chair in attendance were Ms. Dana Trimble, DRI; Dr. Roberta Kaufman, NSC; Dr. John Adlish, TMCC; and Dr. David Sanders, UNR . There were no other body presidents in attendance.

For others present, please see the attendance roster on file in the Board office.

Chairman Rick Trachok called the meeting to order at 9:00 a.m. with all members present.

Regent Geddes led the pledge of allegiance.

1. Information Only Public Comment- Henderson City Councilwoman Debra March spoke in support of CSN and NSC and their venture to educate and train health care professionals to help sustain the efforts of health care as a medical corridor in Henderson, Nevada.

Mr. Glenn Christensen said he supported the inclusion of planning funds for the new School of Education building at NSC. The building has great strategic value in the community because it addresses the most pressing problem in Nevada – the teacher pipeline shortage.

Mr. Ron Thomas supported Mr. Marvin Menzies as the new UNLV Men's Basketball Coach. He felt there was a disparity in compensation considering the fact that Mr. Menzies is a proven winner and is familiar with the Conference. Mr. Thomas asked the Regents to take this into consideration. Reverend Isaac Green, Ms. Roxanne McCoy and Mr. Lee Gilford agreed with Mr. Thomas regarding Mr. Menzies' contract.

Mr. Jon Ponder voiced support for CSN providing educational opportunity for men and women coming out of the penal system. He reported CSN helps vocational training helping to facilitate these people back to their family, the workforce and the community.

Mr. Chet Cox felt men's basketball is the engine that carries all other athletics at UNLV. He recommended an increase in student fees to help support athletics.

Mr. Michael Yackira, Mr. Alex Pereszleny, Ms. Lexi Silow, Mr. Chet Cox, Mr. Dan Carvallo and Mr. Richard Manhattan encouraged hiring Mr. Menzies as the next coach of UNLV men's basketball.

- 2. Approved Employment Contract, Men's Basketball Head Coach, UNLV
The Committee recommended approval of a multi-year employment agreement for Mr. Marvin Menzies to serve as the men's basketball head coach at UNLV (BOR-2a, BOR-2b, BOR-2c and BOR-2d on file in the Board office).

Dr. Len Jessup, President, UNLV, explained the process the meeting of April 8, 2016, and the breakdown of the former hire of UNLV's men's basketball coach going to another team after signing with UNLV. He said because of the comprehensive search that had been conducted and the deep pool of qualified candidates UNLV was able to move quickly to adapt to the unusual circumstances. President Jessup specifically appreciated the hard work of Vice Chancellor for Legal Affairs, Brooke Nielsen, and UNLV General Counsel Elda Sidhu to process the contract for Mr. Menzies. President Jessup felt Mr. Menzies has a strong character and commitment to the UNLV program and the west coast. He stated Mr. Menzies is a highly regarded, and has a passion and desire to be the next head coach of men's basketball at UNLV. President Jessup proudly recommended Mr. Menzies as the next coach of UNLV men's basketball.

Ms. Tina Kunzer Murphy, Athletic Director, UNLV, pointed out the highlights of Mr. Menzies contract which are: The contract is for five years which include four elements of compensation; base salary, media and public appearance fees, revenue enhancements through ticket sales and performance incentives. The full compensation structure is well within the operation budget for UNLV men's basketball. Compensation that is not at risk for Mr. Menzies in years one, two and three is \$700,000 with the potential to earn up to \$1.15 million in performance incentives. She said in years four and five, to the amount of \$800,000 with the potential to earn up to \$1.3 million in performance incentives. Ms. Kunzer Murphy explained with respect to compensation structure, the Board support the contract.

Regent Lebowitz
employment
serve as the
Regent Davidson

Regent Crear has seen a lot in the past year and felt the experience should not be made with the contract – contract. Regent Crear noted there was no there has been for previous coaches. He has Regent Crear stated the female athletic counterpart at UNR. He does not know where

Regent Lieberman left the meeting.

4. Approved Interstate Attendance Agreement with the California Community Colleges Board of Governors, WNC *(continued)*

Regent Melcher felt this was a good program to experiment with and would like to see a report in a year.

Regent Hayes asked if there was an estimate of the number of students, or if there will be disproportionate numbers from one state. President Burton was not sure and said is why it was capped at 100 students. He said WNC will work with some of the advisors and counselors at Lake Tahoe. Students who want to pursue some of the programs is hopeful for growth on both sides in college attendance.

Motion carried. Regent Lieberman was absent.

5. Approved Handbook Revision, System Facilities Use Policy The Committee recommended approval of an amendment to the *Handbook* Title 4, Chapter 10, Section 25, new subsection 10, concerning use of System facilities *(OR-5 on file in the Board office)*.

Regent Lieberman returned to the meeting.

Mr. Vaskov reported in response to increase requests to use System facilities

7. Approved Resolution in Support of National Collegiate Athletic Association Proposal No. 201586, Administration of Championships *(continued)*

Regent Creamoved to approve and adopt a Resolution expressing the Board's support of National Collegiate Athletic Association (NCAA) Proposal No. 201586 sponsored by the Mountain West Conference to allow NCAA championship events to be c

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10. Approved Feasibility Study of a Multi-Campus District Model, CSN *(continued)*

10. Approved Feasibility Study of a Multi-Campus District Model, CSN (continued)

President Richards pointed out there ~~is~~ ^{will be} a cost for implementation if the feasibility study indicates a new model is appropriate for CSN. Interestingly, it is not so much the cost in administration as it is in faculty and delivering the curriculum because there has to be a comprehensive ~~curriculum~~ ^{curriculum} at all campuses.

President Richards' recommendations are:

- x Establish a study committee for a multi-campus, district model with a charge that includes implementation planning
 - f Include CSN Institutional Advisory Council members
 - f Include CSN faculty

f

11. Approval 2017-19 Biennial Operating Budget/2017 Capital Improvement Projects
(continued)

Regent Lieberman moved approval of the DRI formula correction as the third priority. Regent Stephens seconded. Motion carried.

- 4) Resolution in support of the WIN Fund: The Board has placed its focus on the critical nature of the community colleges. Chairman Trachok stated a resolution request will be placed on the June Board agenda.
- 5) Support for the SSOG: SSOG is the first need-based financial aid in Nevada. \$5 million was received in the last legislative session. The System was not able to serve the entire population with the \$5 million, thus, the System is requesting \$5 million a year to make the SSOG a permanent program.

Regent Lieberman moved approval to support the SSOG as the fifth priority. Regent Stephens seconded.

Regent Geddes loved the fact that Nevada was getting involved in need-based financial aid. Regent Geddes requested to see the number for students taking less than 15 credits and their success. The program was created to help students succeed and Regent Geddes was worried about disbursing funds to those students taking a smaller amount of credits.

In response to Regent Crear asking if the additional funds would stay with the community colleges and NSC, Chancellor Klaich responded yes. Regent Crear would like to see a student who receives the grant in community college be able to have funds allotted that may allow him/her to continue to a 4-year institution. Chancellor Klaich reported Director Woodbeck had circulated an incentive based continuation type program from community colleges geared toward receiving an associate's degree within 2 ½ years, continuing to a 4-year program and receiving a bachelor's degree within 4 ½ years.

Regent Crear believed it would be helpful to create a picture scenario for the Legislature and constituencies. Chairman Trachok asked this be added as a new business item at the June Board meeting.

Regent Stephens believed the example given by Director Woodbeck was exactly the

11. Approval-2017-19 Biennial Operating Budget/2017 Capital Improvement Projects
(continued)

President Richards reported CSN is working with community partners on three pilot programs, including a college readiness initiative, prison education program, and a program with workforce connections to help adult learners that have tremendous merit and should be considered enhancements for this upcoming legislative session.

Chancellor Klaich noted there is a new Director for the Department of Corrections who emphasized the thousands of incarcerated individuals who would be released over the next 20 years and how critical it is to have prison education programs. Regent Anderson asked if CSN was working in prison education in the present. President Richards stated there are some random courses but more are needed.

President Johnson reported the Regents have urged the universities to move toward the Research University Very High/R1 designation, while at the same time being asked to come forward with proposals that would highly impact the economic development of the state. Both universities have been in discussion and have decided UNLV will focus on health research and UNR will focus on advanced manufacturing research. Both universities will need to grow in terms of human and physical plant capacity. If there is a way to enhance capacity to serve by creating more research capacity there will then be more commercialization and partnership capacity with the industries.

Regent Lieberman left the meeting.

President Jessup stated these proposals will meet the local communities and economies that each University operates in, as well as, the overall state demand. In the south, there is great opportunity to advance the institution, but it was also a way to determine high demand locally for jobs, where would the most economic impact be, what does the community need and what would take UNLV to the next tier. It all centered on health; human health in particular. This also fits with the grand challenges the National Science Foundation has laid out for the planet revolving around human health, water supply, food supply and sustainable energy sources. UNLV's proposal is to hire people in key health-related disciplines that build capacity inside and more importantly: 1) produce more graduates that are ready to be successful in high demand health areas; and 2) showcases the research the faculty performs to create technologies and other discoveries that help the economy in the health-related disciplines.

President Patterson stated NSC is excited about its concept to grow the education program. NSC's nursing program is the largest in the state and was able to do that by increasing tuition in this high demand program. NSC is not able to do that with the education program. NSC is building scholarship programs and other pathways into the high schools and middle schools to entice more students into teaching. To be able to be the most robust education program in the state, NSC has to hire faculty to start new programs such as speech pathology, early childhood education, and STEM.

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(continued)

Regent Lieberman entered the meeting.

Chancellor Klaich presented the following capital projects:

Continuing project:

- 1) UNLV Hotel College Academic Building FF&E: The building is under construction and will need the furnishings, fixtures, and equipment.

New construction:

- 1) UNR Engineering Building: The project that is furthest along. Substantial funds have been raised for design and site acquisition has been completed.
- 2) NSC Education Building: Core to economic development and provides for donor or institutional matches. NSC students are paying for buildings at NSC.
- 3) CSN Henderson Health Sciences Building: Core to economic development and provides for donor or institutional matches.
- 4) GBC Expansion Project: Core to economic development within the region. Has modest match, but significant for GBC.
- 5) WNC Expansion Project: Core to economic development within the region. Has modest match, but significant for WNC. The project is attractive for a new capital project with an overall price of less than \$1.5 million.
- 6) TMCC Northern Nevada Advances Manufacturing Center: Core to economic development within the region. Project at a much less mature stage of planning and financing.

Planning projects:

- 1) UNLV Building: Core to economic development within the region. Fulfills need identified in the space utilization study. Primary consideration for higher ranking is the greater possibility of an attractive match in the next session.
- 2) DRI Water Technology Center: Core to economic development within the region. Fulfills need identified in the space utilization study.

Regent Hayes noted when reviewing capital projects he looked at the current state of Nevada and the teacher shortage. The UNR Engineering Building will help grow the economy but if money is running short and the Legislature chooses the Engineering Building, Nevada will fall even further behind in the number of teachers needed. He suggested the NSC Education Building be ranked higher because it is a more crucial project and it serves the people who currently live here rather than those that Nevada is trying to attract.

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(continued)

Regent Leavitt asked the Chancellor how his discussions with the Governor and legislative leadership have gone. Chancellor Klaich responded there had been no discussions with the Governor yet regarding the projects because he felt it was premature. The System has planned projects consistent with the state's Economic Development Plan that the Governor and legislative leadership should find attractive and consistent with plans for the state.

Regent Page asked if "other" money is funding that has to be raised. Chancellor Klaich stated it was a variety of funds, including gifts earmarked for specific projects and pledges. Regent Page asked if any of the "other" money has been raised for any of the projects. President Patterson said NSC potentially has \$3 million to come in throughout the next year. President Jessup noted an estate gift with a provision for \$9 million for the Engineering College is awaiting the project. President Johnson stated UNR has identified 25 percent of the cost of the UNR building which is half of the total funding amount. UNR has raised \$1.4 million in pledges for the design of the project. President Dalpe reported the public support and the federal grant have not been initiated for TMCC's project.

Regent Doubrava asked for information on the current Engineering Building at UNR. President Johnson stated there are six buildings in the Engineering complex. The oldest building was built in 1941 and UNR is currently trying to renovate it with slot tax funds. The other major building is the Scrugham Engineering Building, which has no specific purpose, was opened in 1963. The other buildings in the complex have very specific purposes.

Regent Doubrava clarified there is no Henderson Health and Science Building that exists. President Richards responded no, but the land is available.

Regent Doubrava asked how many teachers NSC is graduating in a year. President Patterson responded they are graduating approximately 80 a year, but the number needs to triple. It will take approximately two to four years to build enrollment.

Regent Geddes moved approval of the capital list as recommended. Regent Crear seconded.

Regent Geddes liked the list as presented with the rationales shown and sequence of events.

Chancellor Klaich said a capital ladder has been created in the past, but he is making a recommendation for this biennium. The recommendation may change in the next biennium since the System, state and the Regents may have different priorities.

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(continued)

Regent Stephens wanted to establish, for the record, how this prioritization is going to

11. Approval-2017-19 Biennial Operating Budget/2017 Capital Improvement Projects
(continued)

Chancellor Klaich stated flexibility, fundraising, and required matches are important to the process. The Public Works Board will meet in August where the System will be invited to present the projects.

Motion carried via a roll call vote. Regents Anderson, Crear, Davidson, Geddes, Lieberman, Melcher, Stephens, Trachok, and Wixom voted. Regents Doubrava, Hayes, Leavitt, and Page voted no.

Capital Renewal, Plant Adaption, and Deferred Maintenance Projects:

- 1) Consistent with Board policy, a reasonable maintenance allowance at 2 percent has been put forward.
- 2) The System has consistently argued that the share of maintenance funds is not adequate.

HECC/SHECC:

- 1) The System historically receives \$15 million each biennium in slot tax revenue. Due to a drop in the number of slot machines in Nevada, a shortfall in projected in this funding source.

Efficiency and Effectiveness:

- 1) A draft copy of a common template to be used was presented at the March Board meeting.
- 2) It is recommended the Board accept the campus efforts and direct the Chancellor to include the summaries in budget materials, demonstrating the efforts of the campuses to steward state funds, fees, and tuition.

12. New Business- Regent Melcher reminded the Board about the TMCC presidential candidates coming forward on April 28 and 29, 2016. Chancellor Klaich felt there was a fantastic group of diverse candidates coming forward for the presidency.

13. Information OnlyPublic Comment- None.

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