

**BOARD OF REGENTS and its  
ad hoc FISCAL SUSTAINABILITY COMMITTEE  
NEVADA SYSTEM OF HIGHER EDUCATION**

Videoconference/Teleconference  
Thursday, February 18, 2021

Members Present:

Regents' Committee

Dr. Patrick R. Carter, Chair

Ms. Amy J. Carvalho

Mrs. Cathy McAdoo

Ms. Laura E. Perkins

Other Regents Present:

Mrs. Carol Del Carlo, Board Vice Chair

Mr. Joseph C. Arrascada

Mr. Patrick J. Boylan

Dr. Jason Geddes

Mr. Donald Sylvantee McMichael Sr.

Members Present:

Advisory Members

Dr. Kumud Acharya, DRI President

Ms. Joyce M. Helens, GBC President

Dr. Karin M. Hilgersom, TMCC President

Mr. Bart J. Patterson, NSC President

Dr. Vincent R. Solis, WNC President

Dr. Federico Zaragoza, CSN President

Ms. Jean Vock, UNLV Chief Financial Officer

(Designee for UNLV President Whitfield)

Mr. Vic Redding, U

Faculty Senate

Dr. Maria Schellhase, CSN Faculty Senate Chair

Dr. Laura Naumann, NSC Faculty Senate Chair

Dr. Vicki Rosser, UNLV Faculty Senate Chair

Mr. Glenn Heath, SA Faculty Senate Chair

Mr. Joshua Padilla, UNLV-CSUN President

Ms. Suman Randhawa, NSC-NSSA President

Ms. Julia Bledsoe, NSHE Classified Council, Ex officio

Ms. Stacey L. Purcell, UNLV Alumni Association

Mr. Mike Benjamin, DRI Foundation

Ms. Marilyn Jentzen, NSC Foundation

Mr. Randy Robison, CSN IAC Chair

Mr. John Tierney, GBC IAC Chair

Members Absent: Advisory Members  
Ms. Gabrielle Clark, WNC-ASWN President/NSA Chair  
Mr. Rob Hooper, WNC IAC Chair  
Ms. BJ North, TMCC IAC Chair  
Mr. Scott Walquist, UNR Alumni Council

Others Present: Dr. Melody Rose, Chancellor  
Ms. Crystal Abba, Vice Chancellor, Academic & Student Affairs  
Mr. Andrew Clinger, Chief Financial Office  
Ms. Keri D. Nikolajewski, Interim Chief of Staff to the Board  
Mr. Joseph Reynolds, Chief General Counsel  
Mr. Joseph Sunbury, Chief Internal Auditor

Student Body President Alyssa Fromelius, TMCC, was in attendance.

Chair Patrick R. Carter called the meeting to order at 3:00 p.m. with all Regents' Committee members present.

1. Information Only-Public Comment – Special Assistant and Coordinator Winter Lipson read into the record public comment submitted by Kent Ervin, UNR, regarding shared services in relation to agenda items 4 and 5.
2. Approved-Minutes – The Committee recommended approval of the minutes from the December 11, 2020, meeting (Ref. FS2 on file in the Board Office).

Regent Perkins moved approval of the minutes from the December 11, 2020, meeting. Regent Carvalho seconded. Upon

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4. Approved-Committee Mission Statement – (continued)  
including those of the ad hoc Advisory Committee. As the Committee functions, it will remain cognizant of the five NSHE strategic goals: Access, Success, Closing the Achievement Gap, Workforce, and Research. The Committee should examine and search for: potential efficiencies, innovations, and fiscal and operational long-term sustainability in computing IT services, on-line education, shared services, central services, purchasing, system business services, evaluate systemwide real estate holdings, and items recommended from the full Board. (Ref. FS4 on file in the Board Office)

The Committee and advisory members reviewed and recommended one revision to the proposed mission statement which was to remove the first sentence of the statement.

Regent Perkins moved approval of the proposed mission statement as revised by the Committee and advisory members. Regent McAdoo seconded.

Regent Carvalho offered a friendly amendment to add the following to the end of the first sentence of the proposed mission statement: "... for the long-term stability of public higher education in Nevada."

Regent Perkins and Regent McAdoo accepted the friendly amendment.

Upon a roll call vote, the motion carried unanimously. Chair Carter, Regent Carvalho, Regent McAdoo and Regent Perkins voted yes.

5. Information Only-Committee Focus List – Chancellor Melody Rose led a discussion of potential areas of focus for the ad hoc Fiscal Sustainability Committee. The list was not a recommendation, as anything on the list would require further analytics; however, the Committee and advisory members reviewed the list and added suggestions, which were incorporated into the list to be brought forward at the March 4-5, 2021, Board of Regents meeting where the Board may take action to approve the items/areas of focus (Ref. FS5 on file in the Board Office).

Regent McAdoo believed that it is critical for the Board, the Committee and advisory members to have an inventory list of the shared services among the System, SCS and institutions, along with information on the savings that those shared services involve, before any concrete decisions are made with regard to the focus list. She emphasized ensuring the involvement of Board leadership and institutional presidents or their designees on any additions to the focus list.

Regent Carvalho commented that it may be beneficial for the NSHE to establish partnerships with the Nevada Library Association and other library networks

