



UNIVERSITY AND COMMUNITY COLLEGE SYSTEM OF NEVADA

Fitness Center

Great Basin College

1500 College Parkway, Elko

Thursday-Friday, June 3-4, 2004

Members Present: Dr. Stavros Anthony, Chair

Mr. Mark Alden
Ms. Marcia Bandera
Dr. Jill Derby
Mrs. Thalia Dondero
Mr. Douglas Roman Hill
Mrs. Linda Howard
Dr. Tom Kirkpatrick
Mr. Howard Rosenberg
Dr. Jack Lind Schopffield
Mr. Steve Solak
Mr. Brent White

Members Absent: Mr. Douglas Seastrand

Others Present: Interim Chancellor Jim Rogers

Vice Chancellor, Finance & Administration Buster Neel

Vice Chancellor, Academic & Student Affairs Richard Curry

General Counsel Tom Ray

Interim President Paul Gianini Jr., CCSN

President Stephen Wells, DRI

President Paul Killpatrick, GBC

President Kerry Romesburg, NSC

President Philip Ringle, TMCC

President Carol Harter, UNLV

President John Lilley, UNR

President Carol Lucey, WNCC

Chief Administrative Officer Suzanne Ernst

Also present were faculty senate chairs Ms. Ann Johnson, CCSN Dr. Vic Etyemezian, DRI Ms. Kathy Schwandt, GBC Mr. Edward Baldwin, NSC Ms. Bridgett Boulton, TMCC Dr. Jane McCarthy, UNLV Dr. Leah Wilds, UNR Mr. Michael Hardie, WNCC and Ms. Sara Velez Mallea, System Administration. Student government leaders present included Mr. David Rosier, CCSN Ms. Nichole Shaffer, NSC Mr. Joel Gutierrez, TMCC Mr. Henry Schuck, UNLV Mr. Erin Lankowsky, UNR Mr. George Ambriz, UNLV-GPSA Ms. Jessica Muehlberg, UNR-GSA and Ms. Jenny Gentine, WNCC.

Chair Stavros Anthony called the meeting to order at 1:00 p.m., on Thursday, June 3, 2004 with all members present except Regent Seastrand.

Mr. Elwood Mose of the Te-Moak Tribe of Western Shoshone in Elk.

County and other agencies. The system has a significant advantage over competing technologies, as it can measure pollutants across an entire fleet, including vehicle type, model, year, and the location where the vehicle was registered. In order to address problems associated with vehicle pollution, it is important to have this capability of profiling the distribution of these gaseous emissions over significant portions of the real world fleet, since studies show that comparatively few vehicles cause the majority of emissions.

DRI is also working to establish major research efforts in improved meteorological measurements and models and to use this information to better understand factors affecting ozone and visibility degradation in southern Nevada. This work can also be used with the National Weather Service's studies of weather conditions that lead to flash flooding in the area and improved conditions for flash flood warnings.

DRI has a \$1 million appropriation in FY 2004 with the support of Senator Harry Reid and will continue

and interns at the various art galleries and museums in Las Vegas.

The Performing Arts Center serves as host to presentations by the CCSD Division of Fine Arts introducing thousand of children to the arts and music.

3. Presidents' Reports – (Cont'd.)

President Harter, UNLV – (Cont'd.)

The Department of Theatre has established the new Nevada Conservatory Theatre, which brings professional performers in contal

college faculty. In addition, the appointment with tenure is supported by the tenured faculty in the college and by the Provost of the university (Ref. C-6 on

(15) Approved-Handbook Revision, Extension of Temporary Policy, Military Leave for Professional Staff – The Board approved staff’s recommendation to extend the temporary policy allowing members of the professional staff to be compensated for the difference in their UCCSN pay and their military pay through the end of the 2004-2005 employment contract (Ref. C-15 on fil .

(22) Approved-Agreement with USAMV, Cluj, Romania, UNR – The Board approved President John M. Lilley’s request for an agreement with USAMV, Cluj, Romania. The Board has an existing approved agreement with the University of Agricultural Sciences and Veterinary Medicine (USAMV) in Cluj, Romania, dated October 23, 2000. To further strengthen this agreement and to increase further research collaboration and graduate student training, the College of Agriculture, Biotechnology and Natural Resources (CABNR) at the University of Nevada, Reno proposes to admit up to two qualified Romanian graduate students per year with tuition paid by the College from research funds. All other expenses will be paid by the students or USAMV (Ref. C-22 on file in the Board office).

(23) Approved-University Studies Abroad Consortium (USAC) Student Exchange Agreements, UNR – The Board approved President John M. Lilley’s request for student exchange agreements with Yonsei University, The Hague University, and the University Iberoamericana that would allow students from these institutions to attend USAC programs and would allow USAC students to attend courses as visiting foreign students at these universities (Ref. C-23 on file in the Board office).

(24) Approved-Air Force Reserve Officers Training Corps (AFROTC) Detachment, UNLV – The Board approved President Carol C. Harter’s request for the Board of Regents of the University and Community College System of Nevada to complete the application and agreement for the establishment of an Air Force Reserve Of

Building” (Ref. C-31 on file in the Board office) .

(32) Approved-Naming of Nell J. Redfield Building, UNR – The Board approved President John M. Lilley’s request for naming the first new building constructed as part of the Redfield Campus the “**Nell J. Redfield Building**” , the first building to be built between 2000 and 2021 (Ref. C-32 on file in the Board office).

(33) Approved-Cell Phone Antenna Space Rental, UNR – The Board approved President John M. Lilley’s request for a proposed contract with Cingular Wireless Company of Pleasanton, California for rental of space on an existing, metal antenna tower to mount a new cellular antenna and associated equipment. The contract will be for fifteen (15) years with an initial monthly rental of \$1,500, and an escalator clause increasing the rent by fifteen percent (15%) every five (5) years. The contract may be renewed, by mutual agreement, for up to three (3) additional five- (5) -year terms (Ref. C-33 plus the

13" on file in the Board office).

President Romesbu

6. Approved-Appointment, Assistant Chancellor, UCCSN – (Cont'd.)

approved by the Board. General Counsel Ray replied that, to his knowledge, this was not an existing position. It would be the creation of a new position implicitly approved if the Board approved the request. Regent Rosenberg asked whether other people had applied for this position. Chancellor Rogers replied that no one had asked him to take the job. He spoke with other people about the job and them taking the job. Regent Rosenberg asked how this particular candidate appeared. Chancellor Rogers replied that her name was recommended to him. He met with her in Reno. He said he was looking for someone who would be a support system for him in order for him to accomplish the expansion of the chancellor's job. Regent Rosenberg said that what the chancellor was looking for in a chancellor's assistant needed to be congruent with the Board's desires. Chancellor Rogers replied that he was unsure whether anyone could actually define what the future role of the chancellor and the deputy chancellor are going to be at the moment. He said the Board needs to trust him that he would develop this position as he sees fit, reporting to the Board and notifying them what he is doing. He said they would have to work this out together. He said the current job description may not be relevant in the next 5-7

times education moves very slowly. Damage can be done and not undone that easily. He suggested that the best thing would be to talk to a large variety of people in order to determine the best choice for the position. He said he was not impugning Dr. Larson's ability or qualifications, but simply felt there may be others who could do a better job. Chancellor Rogers replied that was theoretically possible. After the investigation that he made, he felt very comfortable with her and asked for the Board's support. He said that if Regent Rosenberg was right, and he was wrong, that he would do something about it.

Regent Sisolak asked whether this was a temporary appointment while Mr. Rogers serves as Chancellor. Chancellor Rogers agreed. Regent Sisolak stated that the position would no longer exist after a permanent chancellor was selected.

Regent Alden observed that Nevada and its education system had grown radically and that the times and governance principles had changed. The Board now has a CEO in place. The Board appoints and removes that CEO. The CEO is in charge and should make those decisions about what he feels is best to run the higher education system. Regent Alden said that he briefly reviewed Dr. Larson's credentials. Because the chancellor cannot do everything, he requires the flexibility to do the job. Regent Alden indicated his support for the appointment.

Regent Kirkpatrick said that the comments and concerns expressed by Regent Rosenberg were real and needed to be said. He thanked Regent Rosenberg for expressing them. Regent Kirkpatrick said that he did not want anyone between the chancellor and the presidents or between the chancellor and the Regents. Under normal circumstances, he would be voting against this, but he wanted to support Chancellor Rogers and indicated that he would support the appointment. He asked Chancellor Rogers to continue to think about what Regent Rosenberg had said. Chancellor Rogers said that the presidents would continue to report directly to him. Regent Kirkpatrick observed that the job description indicated that the assistant chancellor would handle the Council of Presidents.

6. Approved-Appointment, Assistant Chancellor, UCCSN – (Cont'd.)

Chancellor Rogers said that was not true and that he would continue to deal directly with the presidents and they would continue to deal directly with him.

Regent Howard said that Chancellor Rogers had provided an example of how things work in the corporate world. She asked whether he had the final approval on hires

8. Approved-Appointment, President, CCSN – (Cont'd.)
effective August 1, 2004. The proposed salary and terms of the contract were identified at the Board meeting (Ref. AA on file in the ~~Journal~~ 5T

Rosenberg's and Howard's beliefs. He felt it was important to vote in the affirmative. He felt the action was correct, adding that the institution was more important and they needed to move forward.

Motion carried. Regent Rosenberg voted no. Regent Howard abstained. Regent Seastrand was absent.

Regent Sisolak moved approval of making the motion unanimous. Regent Bandera seconded.

General Counsel Ray said the motion must be made by unanimous consent.

Regents Sisolak and Rosenberg asked Regent Howard to please agree. She agreed to do so.

Motion carried. Regent Seastrand was absent.

Dr. Carpenter said he was honored by the vote of confidence and the trust placed in him with this appointment. He felt the search process had been very thorough, professional, and very well done. He thanked the search committee for their unanimous recommendation. The unanimous support cemented his decision to leave his previous institution. He said that he looked forward to becoming part of the UCCSN family.

Regent Hill thanked Regent Kirkpatrick and those serving on the search committee for a superb job.

Chair Anthony thanked President Gianni for his honor and leadership during his interim appointment.

8. Approved-Appointment, President, CCSN – (Cont'd.)

Ms. Ann Johnson, Faculty Senate Chair-CCSN, welcomed Dr. Carpenter on behalf of the CCSN faculty and staff

Regent Alden said he was very familiar with the item and thanked the chancellor's office for bringing the item forward.

Regent Howard asked whether the Board had seen the seal and about the change. Regent Bandera said the seal was used on everything. Ms. Ernst explained that the change would allow each institution to replace those words with the name of their institution for use on their diplomas.

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those matters.

Vice President Mills felt the recommendations would allow UNLV to address some of the issues with which they had difficulty this year. With additional work with a new editor and the advisory board, they will come closer to some of things about which he is concerned.

Regent Schofield suggested that these people need to have their feet held to the fire in order to clean these issues up and move forward. He said he would always support measures that hold people's feet to the fire.

Regent Hill said that he was not current on the problems associated with the newspaper and asked President Harter to provide a brief overview for him later. He said that he used to receive the Rebel Yell , but no longer does, adding that he really enjoyed it. He asked that a copy of both university student newspapers be mailed to him in the future. President Harter said she would send it to all Board members.

Regent Howard asked whether the operating policies included embezzlement of the funds that were taken from the Rebel Yell . President Harter said that it had to do with clarifying the relationship of the business officer with the university's controller. Vice President Mills said that she was not aware of any embezzlement. President Harter said that it occurred years ago. Regent Howard asked whether anything happened lately. President Harter replied that nothing like that had occurred lately. Regent Howard asked whether there were policies to prevent that from happening. Vice President Mills replied there were, explaining that the business manager for the Rebel Yell is a professional staff, university employee who reports through the controller to the Vice President for Finance for exactly that reason.

Regent Kirkpatrick said that he used to receive the Rebel Yell regularly. Then he received a notice discussing their financial problems and requesting a \$5 donation. He hasn't received a copy since. Vice President Mills said that she would try to ensure that the Regents receive a free subscription to the Rebel Yell .

14. Approved-Handbook Revision, Rebel Yell Operating Policy Revisions, UNLV – (Cont'd.)

Regent Sisolak asked whether this item could have been included on the Consent Agenda. He said that he really enjoys the Rebel Yell , but was unsure whether the Board should be involved at this level. Chair Anthony agreed to look into the matter.

Motion carried. Regent Seastrand was absent.

15. Approved-Handbook Revision, Sliding Fee Schedule for Federally Supported Teacher Training, UNLV –
The Board approved President Carol C. Harter's request for the addition of the following language to the Board of Regents Handbook (Title IV, Chapter 17, Section 13) (Ref. L on file in the Board office)

processed through continuing education and professional development activities. Because it runs through the continuing education programs, they must be self-supporting. She felt it should be a positive thing by increasing the number of people going through the programs, as well as potentially bringing additional income to the university. Regent Kirkpatrick asked whether they could break even at \$15/credit. President Harter replied that they could because so much of the cost is federally provided.

Provost Alden reported that individuals were previously forced to go to Utah to accomplish the program. The federal grant pays for the instructor and the tuition, but only covers a certain amount of tuition. UNLV is requesting reduced tuition. The expenses are fairly low, while the number of people involved is considerable, and it leads into some of UNLV's master's degree programs.

Motion carried. Regent Seastrand was absent.

16. Approved-Handbook Revision, Student Fees, CCSN – The Board approved Interim President Paul C. Gianini's request to establish per credit fees for the recently approved four-year program in dental hygiene (Title IV

review the matter.

Regent Kirkpatrick asked what GBC's Millennium Scholars received in the third and fourth year. Ms. Star Thompson, Controller-GBC, replied that GBC's students receive \$40/credit until they reach the \$10,000 maximum in the third and fourth years. Regent Kirkpatrick felt the law should be changed. Regent Rosenberg agreed.

Regent Alden noted that certain non-residents and good neighbor discounts paid less than Nevada residents. President Harter replied that the registration fee was added to the tuition for out-of-state students. Ms. Charlton said that was the premium added on top of the per credit fee (\$70 + \$35 for distance education courses). Regent Alden said it was not clear in the document.

Regent Sisolak asked whether the item could be brought back. He asked whether it needed to be approved that day. Ms. Charlton replied that it did. Chair Anthony said the item could be deferred until the next day to allow time for more information.

Regent Kirkpatrick said the problem was not what was wrong with Board policy, but rather that the legislature needs to change the reimbursement schedule. He said the Board needed to approve the item if they were going to start classes in the Fall.

Chair Anthony said there was a motion and second on the floor for this item.

Regent Alden said he would approve the motion, but felt the way it was written was confusing. He established

noting that most institutions throughout the country had already implemented such a system.

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18. Accepted Report on Operating Budget Priorities, 2005-2007 – (Cont'd.)

Regent Bandera suggested that the School of Public Health for UNLV be marked as pending as it will be discussed at the June 21, 2004 ad hoc Health Education Task Force meeting. Vice Chancellor Neel replied that he looked forward to her feedback.

Vice Chancellor Neel continued his review of the request for professional schools and health-related initiatives:

School of Medicine Expansion – The School of Medicine seeks a total of \$9.0 million to establish new initiative and expand existing programs at the professional school (Bound Report Ref. 22, page 13 on file in the Board office).

Rural Emergency Medical Services – UCCSN seeks \$372,000 to support rural emergency medical services at GBC.

School of Dental Medicine, Equipment – A request for \$7.11 million has been included to provide a patient management system, audio/visual for instruction rooms, clinical operations and sterilization equipment, furniture, and dispensing equipment and supplies. A one-time expense.

Statewide Programs, Research and Public Service – The UCCSN requests funding for UNLV's research-based and public service programs, which are accounted for in the Statewide Programs budget.

Formula Ratio for Part-Time Faculty Salaries – Historically, legislative funding for part-time faculty has not kept pace with the actual expenditures made by the campuses each semester. The UCCSN Part-Time Faculty Task Force and the Board of Regents approved a unified part-time faculty salary schedule model that is indexed to the full-time faculty salary schedule at the universities.

“One Shot” Enhancements –

General Equipment (Non Formula) - \$10.0 million for equipment to be distributed amongst the campuses.

Technology Equipment (Non Formula) - \$2.0 million.

Technology Mediated Instruction (Priority 1) - \$2.88 million.

Vice Chancellor Neel said that System staff required the Board's direction as to whether to continue with these priorities, whether the priorities need to be changed, and pending matters.

Regent Alden said that it was quite obvious that the legislature feels that nursing is critical. He felt that doubling the nursing capacity should be the Board's first priority. He also suggested retaining 100% cost recovery. He agreed with Regent Bandera about waiting on developing a School of Public Health until the Health Education Task Force reviews the matter. He observed that the School of Dental Medicine equipment should be moved to one-shot enhancements. He said the Board would be getting a report from the ad hoc Health Education Task Force regarding the School of Pharmacy. Nevada is first in the nation for pharmacists. He said that \$750,000 in seed money was provided for that last time from the pharmacy industry, but we did not make a commitment. He said that everything else was mostly enrollment-driven. He said the structure was in place to create a School of Pharmacy. He felt that new programs should be developed to address demand areas of need (i.e., nursing, teaching, pharmacy, increasing the number of students in the School of Medicine).

18. Accepted Report on Operating Budget Priorities, 2005-2007 – (Cont'd.)

Regent Bandera asked whether the Board needed to ensure that the \$89 million in Estate Tax expenditures were covered by the general fund. She felt that should be kept at the top of the list. If that money is not received, none of the rest of this will make much sense. She asked which maintenance and growth projects had been requested in the previous session. Vice Chancellor Neel said he would check with his budget director, Mr. Larry Eardley. Regent Bandera felt that items that had been previously requested should be moved to the top of the list and made clear that Business Center South and others require a really high priority and be highlighted. Otherwise, other items are placed in a higher priority order and previous years' requests are not addressed. She spoke in favor of the 8:1 nursing ratio for community colleges and hoped that it would be a very high priority. She said that they might have difficulty in locating faculty that are qualified to teach even if the initiative is funded and the ratio is approved. She also hoped that they would fund the Ph.D. in the nursing program in order to provide qualified faculty to teach.

Regent Whipple asked why this item did not come to the Budget & Finance Committee first. Regent Alden replied that if it was his error he would accept it. Regent Whipple said he was concerned that this is likely the

most important issue that the Board will consider. He wanted to know why some of these decisions were made and to know a little history in order for him to make a better decision or to ask pertinent questions. Regent Alden said that a special meeting was held to discuss these issues. Vice Chancellor Neel stated that the Board had previously seen the general priorities. At this point, the numbers are being applied. He was said it would be acceptable with staff to present the item in committee first. He said this was the normal process that had been followed. Regent Alden explained that this had been previously discussed during a special Budget & Finance Committee meeting.

Regent Derby stated that this item comes to the full Board due to the impact of the decision. She felt they should continue to request indirect cost recovery and that it was important to stress that nearly every other state allows the institutions to retain these funds. She asked about the student services retention money, whether it was enough, and for what efforts it was intended. She noted that Nevada ranks very low in terms of retention and participation rates. Vice Chancellor Neel said that it would be a start in terms of trying to do what he could to help L Q J counsel and guide students and provide them every opportunity for success. He doubted that it would be enough. Regent Derby asked whether the money was particularly targeted to personnel. Vice Chancellor Neel replied that it was targeted for personnel and programs. President Harter explained that this item was driven as the result of an extensive study by Noel Levitz regarding retention. UNLV discovered that the advising structure is one of the key and core issues to retention. Students need better, more intensive academic advising. Several areas of UNLV are very thin on advising, making it difficult or impossible for students to receive the guidance they require.

Regent Howard said that she shared the same concern. She noted the small amount of money devoted to retention, which contrasts with Board priorities. She thought that retention was one of the Board's more pressing priorities, yet a small amount of money is devoted to that area. She said she did not understand how the enhancement lists are

18. Accepted Report on Operating Budget Priorities, 2005-2007 – (Cont'd.)

determined. She said that she did not see anything in the budget relative to need-based scholarships. She was also concerned about the Millennium Scholarship issue and students possibly being short of funding while trying to obtain their four year degree. She wondered if some funding could be set aside for that. President Harter recalled that a percentage of tuition increases was dedicated to increase need-based aid. As enrollment and tuition increases, a percentage of that increasingly goes to need-based imMMng# MM#

them. She said they were very difficult to recruit. Regent Hill said he did not have the expertise for this matter. He said that President Harter was claiming that UNLV would never have the money to hire the Ph.D. faculty under the formula in nursing to ever attract them. Provost Alden said it was more an issue of timing. If it could be spread out over a period of time, UNLV could allocate funds from the base budget. In order to double the nursing in a timely manner, UNLV estimates the need for a two-year start-up to get the program running in that period of time. Regent Hill suggested perhaps he needed to see more detail on it next time in order to understand it. He said he had the same question about the School of Public Health. He said he did not understand why the formula funding did not work. Vice Chancellor Neel said he would provide more information.

18. Accepted Report on Operating Budget Priorities, 2005-2007 – (Cont'd.)

Regent Kirkpatrick said he hoped the one-time expense for dental equipment would be moved to “one shot” expenditures. He wondered about the cost-per-student to train a dentist when considering the money devoted to the building and equipment. President Harter said it was less than the cost to train other professional students in the System. She said there was only 46% state funding in the School of Dentistry. She felt they should consider the entire range of professional programs and the dollars in those programs relative to tuition. The dental school has the highest tuition of any of the other professional schools. The entire renovation of the dental facility and its purchase was done by the university, and not by the state. When considering the state dollars in the dental program, it is very modest by comparison to other professional programs. She very much regretted a long-ago conversation that continued to arise. She said that UNLV never said they could do a dental program for free. UNLV proposed \$12 million in equipment in its original proposal. Thus far, UNLV has received \$3 million in dental equipment money. UNLV is simply trying to get what it originally proposed. UNLV said that they needed the startup dollars for dentistry, just as they were provided for the law and medical schools. She said that a major professional program could not be started without it. She said that approximately one-third of the dental program was paid for by tuition, one-third by clinic revenues, and one-third by state dollars. She said it was a fairly modest amount of state support, though the one-time expenses are high. Regent Kirkpatrick recalled that the Board was told that the money UNLV would make off of Medicaid would pay for the dental school. President Harter corrected that it would pay one-third. Regent Kirkpatrick asked Regent Sisolak for verification. President Harter said that she never claimed that it would be paid for entirely by the clinics.

Regent Howard returned to her previous question about need-based scholarships. She recalled that the Board had approved an increase for need-based scholarships. She asked about the percentage. President Harter did not recall. Regent Howard suggested it may have been 0.5%. Assistant, Vice Chancellor for Academic Affairs, Mr. Tyler Trevor, reported that it was 50% of all tuition increases. Just last March, 90% of that was devoted to need-based aid. Regent Howard wondered if the Board could consider increasing the percentage to address the growth and what was discussed previously with the Millennium Scholars. Mr. Trevor said it was a possibility, adding that the Millennium Scholarship covered \$40/credit for lower-division courses and \$60/credit for upper division at the community colleges, adding that it did not cover the full tuition. Regent Howard suggested the Board could review increasing that percentage.

Regent Kirkpatrick moved acceptance of the report. Regent Sisolak seconded. Motion carried. Regent Seastrand was absent.

19. Carry Forward-Review of UCCSN Admission Application Forms – In response to a request from Regents Mark Alden, Linda Howard, Howard Rosenberg, and Steve Sisolak, a discussion was held regarding the UCCSN applications for admission used by each of the System’s constituent units with regard to (1) conformity with System and legislative policy, (2) the possible need for standardization of the applications for admission between constituent units, (3) issues arising over information required (questions asked) on the

19. Carry Forward-Review of UCCSN Admission Application Forms – (Cont'd.) applications, including but not limited to citizenship, residency, alien status, and visa number (Ref. R on file in the Board office). The item was carried forward to the next meeting.

Regent Alden moved approval of the item. Regent Sisolak seconded.

Regent Sisolak asked about the practice for assisting the families of police/firemen killed in the line of duty. He said the Legislature funded it, but it is running out of money. Ms. Ernst recalled that former Regent Tom Wiesner helped raised the money that was donated to the Legislature. She did not believe that the Board actually funded it. He recalled that the Legislature funded it, but he believed that it was expiring or out of money. He wanted to have someone look into renewing it. It was for the children of either firefighters and/or

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Dr. John Frederick, Provost & Executive Vice President-UNR, suggested that the rollover issue was important for the System, but could be pursued through the AB 203 committee.

21. Information Only-Student Health Insurance Rates, UNLV - President Carol C. Harter informed the Board of Regents of the student health insurance rates to become effective 08/15/04. All optional rates were deleted from the Handbook, leaving only those offered to an individual student on an annual basis. Rates for spouse and family, as well as varied payment plans, are offered as a convenience to the students and are purely elective (Ref. T on file in the Board office).

President Harter reported that insurance was provided as a service to the students. Health insurance is only required for international students. A listing of the rates was provided for informational purposes.

The meeting recessed at 4:55 p.m. and reconvened at 8:00 a.m. on Friday, June 4, 2004 with all members present except Regents Schofield and Seastrand.

Chair Anthony thanked Mr. Greg Gardella, Coordinator, Audio Visual Technology-UNR, for helping with the sound for the meeting.

Vice President Mahlberg clarified the rates for Millennium Scholars: \$40 for lower-division and \$60 for upper-division courses at the community colleges and \$80 at the universities. She provided copies of an explanation from the Treasurer's Office and a copy of the NRS.

22. Approved-Strategic Plan, GBC – The Board approved President Paul Killpatrick's request for approval of GBC's Strategic Plan (Ref. N on file in the Board office).

Regent Schofield entered the meeting.

President Killpatrick thanked Dr. Cliff Ferry, consultant, who helped with the preparation and presentation of the strategic plan. He also thanked Mr

management via an orientation course offered to all students, which creates students with a desire to receive

the community helped write the strategic plan with the college.

Motion carried. Regent Seastrand was absent.

23. Information Only-Report on the Status of Teacher Preparation - The Board was updated on No Child Left Behind (NCLB) and the Reauthorization of the Higher Education Act and their potential impacts on school districts and higher education. Information will also be provided on what UCCSN institutions are doing to respond to NCLB mandates and to provide quality teacher education (Ref. O on file in the Board office) .

23. Information Only-Report on the Status of Teacher Preparation – (Cont'd.)

Dr. Curry stated that several areas of particular interest were mentioned to help guide the development of the report: the issues of enhancing communications and partnerships with schools, assisting schools with some of their responsibilities(making adequate yearly progress) , addressing the highly qualified teacher requirement, discussing the status of 2+2 programs among 2- and 4-year institutions, addressing the challenges of teaching diverse and English language learners, and to assist with the teacher aid certification requirements. He thanked the leaders of the institutions' teacher education programs for their contributions in developing the report. He introduced the following representatives: Ms. Francine Mayfield, NSCH Ms. Bonnie Hofland, GBC Ms. Martha Young, UNLV Mr. Vern Luft, UNR and Dr. William Sparkman, UNR. Dr. Curry reported that he was struck with the energy that UCCSN institutions have invested in the reorganization of their programs to help prepare teachers who are ready to assist public schools in meeting current mandates. Many changes in curriculum have taken place. These changes are aligned with the best research available and with recognized disciplinary standards and practices. UCCSN institutions are making a special effort to prepare students to collect and use data from learning assessments and other sources to reorganize learning experiences when necessary so that all children may best learn according to their needs and background.

Dr. Chris Chairsell, Associate Vice Chancellor, Academic Affairs-UCCSN, reported on the No Child Left Behind Act 2001 and the Reauthorization of the Higher Education Act. There are three mandates to the NCLB Act:

Mandate #1 - Highly Qualified Teacher (HQT) .

Specifications for Highly Qualified Teachers (HQT): P D Q À L R Q00 O € u)“€

Fully licensed by the state.

No waivers on an emergency or temporary basis.

Demonstrate competency equivalent to a major, graduate degree, or advanced certification.

New teachers must pass a state test on subject matter and teaching skill.

Recent Changes to NCLB:

There is more flexibility for:

Test scores for all categories of students in each school must improve each year.

Mandate #3 - Schools in Need of Improvement (SNI) .

Specifications for Schools in Need of Improvement (SNI) :

36 different cells have been identified for disaggregating.

Schools must make AYP in all 36 cells each year. Failure to make AYP in any one category will place school on SNI list.

95% of the students in a school must be tested.

Direct Consequences of NCLB for Higher Education in Nevada:

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would most likely work. Delaying the project for another year because the matching funds are not available will only increase the project cost further. The project may be even further delayed if all of the money is supposed to come from the state. An estimated 5% inflation rate could increase the cost by another \$2 million. Regent Sisolak questioned how with the steel increases a \$23 million building (bid four years ago) could be built for \$25 million in one year. President Romesburg replied that when this project was approved in 2001 it was a \$23 million project for 100,000-sq. ft. By the time the design was completed, the building was scaled down to 85,000-sq. ft. Inflation has reduced the size of the building by about 20%, which will require a scope change from the Legislature.

24. Information Only-2005-2007 Capital Project Requests – (Cont'd.)

Regent Alden said that NSC was needed for a number of reasons, including capped enrollments, funding full-time equivalents, and the need for nurses and teachers. He felt that the first building on the list should be NSC. He felt that the second building should be the Greenspun building due to their private commitment and their willingness to increase that commitment.

Regent Howard recalled that the GBC Electrical Industrial Tech building had been on the list for quite some time. She did not understand why it was constantly pushed farther back on the list of priorities. She noted that some of the projects listed ahead of GBC actually came after the GBC project. Regent Bandera agreed.

Chair Anthony observed that the GBC project was within the group that would likely be funded. Regent Howard

10th project listed. Regent Hill second.

point, the Board discussed a lease/buy back on a classroom building for CCSN. He asked why the \$30 million project could not be addressed with a lease/buy back. He said that enhanced enrollment would drive the tuition, which was student oriented. He said that with increased enrollment they could identify a revenue stream and could bond the lease/buy back building for the \$30 million classroom project. Chancellor Rogers said that he had already had discussions with major developers in Las Vegas who would be willing to do that, adding that he felt it was a good idea. Regent Sisolak asked how the \$100 million was derived. With assessed valuations skyrocketing on property in southern Nevada, the assessed valuation pool must be significantly higher. He suggested that there may be more than \$115 million available. Chancellor Rogers said that he had a meeting scheduled on Monday with the legislative people to discuss the sources of funds and what actual predictions are. He said that by the time he provided the list to the Board he would have what he believed to be the revenue and what can be done with that money. Regent Sisolak suggested considering a \$5/credit assessment that could be used for some capital projects. Since students lobbied for a gym, maybe the Board can supplement the state money.

President Harter said that the presidents had discussed whether the Board would want to consider a major bond issue for higher education that would be special and above anything done before. She related that several states have taken on these bond issues to further higher education, adding that it may be the only way to build facilities to accommodate the enormous growth.

24. Information Only-2005-2007 Capital Project Requests – (Cont'd.)

Regent Rosenberg said that he agreed with everything that had been said. The last building built for students at UNR was 10 years ago, yet garages are built. He said that the amount of space that is dedicated to cars and the amount of money put into garages was incredible. He observed that the buildings stand empty at night. He said that there were some items on the list that did not require much money when compared to the entire budget, but were more important than others (i.e., safety issues). He suggested that the Board determine what is most important and what they can afford to do. He suggested providing a visual display for how much each project would reduce the anticipated \$115 million to help the Board make better decisions.

~~Regent O'Connell said that every item on the list was a priority. He said that Chancellor Rogers was knowledgeable, and had the best idea about fundraising and capital projects, and where the Board needed to go. He said there were many considerations for prioritizing projects. Some health and safety concerns are more important than others. They must also consider state funds vs. non-state funds. There is a difference in the fundraising abilities of each of the institutions. Everyone has different criteria. He suggested the chancellor provide some criteria. He said it would be foolish to ignore the Greenspun donation unless it was for a project that was not needed. He said they should consider prior ra~~

Regent Howard said that she had opposed the recreation centers because she did not believe the students supported them. She felt that half of the students supported them, yet \$100 million was spent on them. She did not feel that they were a priority and that most of the students she spoke with had indicated it was not a priority. Those funds could have been used to build a Student Services Building. She was also interested in discussing support of the bond issue that President Harter mentioned.

24. Information Only-2005-2007 Capital Project Requests – (Cont'd.)

Regent Kirkpatrick asked the chancellor to please consider the space utilization study when developing the priorities.

Regent Derby asked about the revenue stream that would support the bond proposal. President Harter clarified that she was talking about a state commitment to the System of higher education over an extended period of time that the state would let and fund. She felt that research was necessary regarding how it has been done in other states and how to lobby for it. She felt that a strategy needed to be developed. Regent Derby supported further consideration of this measure.

The meeting recessed at 10:20 a.m. and reconvened at 10:30 a.m. with all members present except Regents Hill and Seastrand

25. Approved-Academic, Research & Student Affairs Committee Recommendations - Chair Jill Derby reported the Academic, Research & Student Affairs Committee met June 3, 2004 and heard the following reports:

Core Curriculum for Millennium Scholars – Associate Vice Chancellor Chris Chairsell summarized statewide discussion that has taken place in an effort to gather input on the development of a high school core curriculum for Millennium Scholars as mandated by the Nevada Legislature.

Developmental and Remedial Task Force – Associate Vice Chancellor Chris Chairsell reported on the activities of the UCCSN Developmental and Remedial Task Force and areas for potential policy development.

Regent Hill entered the meeting.

Regent Alden left the meeting.

Regent Derby requested Board action on the following Committee recommendations:

New Program Proposals – The Committee recommended approval of the following new program proposals:

Ph.D., Public Affairs, UNLV (Ref. ARSA-2 on file in the Board office) .

Ph.D., Mathematical Sciences, UNLV (Ref. ARSA-3 on file in the Board office) .

M.S., Materials & Nuclear Engineering, UNLV (Ref. ARSA-4 on file in the Board office) .

M.Ed. and M.A., Literacy Studies, UNR (Ref. ARSA-5 on file in the Board office).

B.A., Integrative and Professional Studies: Arts and Humanities Administration, GBC (Ref. ARSA-7 on file in the Board office) .

New Unit Proposal, Academy for the Environment, UNR (Ref. ARSA-6 on file in the Board office) – The Committee approved a proposal for a new unit, the Academy for the Environment at UNR.

Handbook Revision, UCCSN Policy on Instructional Materials – The Committee recommended approval of an addition to the Board of Regents Handbook (Title IV, Chapter 14, Section 25) requiring each UCCSN institution to develop an approved statement of professional and ethical guidelines relative to the selection of textbooks or other instructional materials (Ref. ARSA-10 on file in the Board office)

25. Approved-Academic, Research & Student Affairs Committee Recommendations – (Cont'd.)

Regent Derby moved approval of the Committee recommendations and acceptance of the report. Regent Schofield seconded. Motion carried. Regents Alden and Seastrand were absent.

26. Approved-Audit Committee Recommendations - Chair Douglas Roman Hill reported the Audit Committee met June 3, 2004 and received follow-up responses for five internal audit reports presented at the December 2003 meeting. Mrs. Sandi Cardinal, Director of Internal Audit, reported on the current status of the Legislative

Counsel Bureau audit. The LDB auditors have concluded their work on the Statewide Programs portion of the audit and expect to report their findings to the Legislative Commission in June 2004. He said that Board members would receive a copy of their reports. The auditors have also completed their work on the Investments and Enrollment portions of the audit. The auditors continue their review of Intercollegiate Athletics, Capital Construction, Host and Administrative Costs. The process is expected to be completed in December 2004. Regent Hill said that one of the concerns about LCB audits is that there are no standards to which the ~~Internal Audit~~ can be held. Mr. Tom Judy, Associate Vice President for Business & Finance-UNR, reported on the status of the University of Nevada School of Medicine Practice Plan. The net profit of the Plan is \$1.46 million as of April 30, 2004. The Committee discussed proposed changes to the UCCSN and Member Institution Foundations Administrative and Accounting Guidelines, Board of Regents Handbook (Title IV, chapter 10, Section 10). The UCCSN business officers' council will revise the proposed guidelines in consultation with the chancellor and report to the Committee in August. The PricewaterhouseCoopers report on the Quality Assurance Review of the UCCSN Internal Audit Department for the three years ended December 31, 2004 was deferred to the August meeting because the PricewaterhouseCoopers' representative missed his connecting flight to Elko and could not attend the meeting.

Regent Hill requested Board action on the following Committee recommendations:

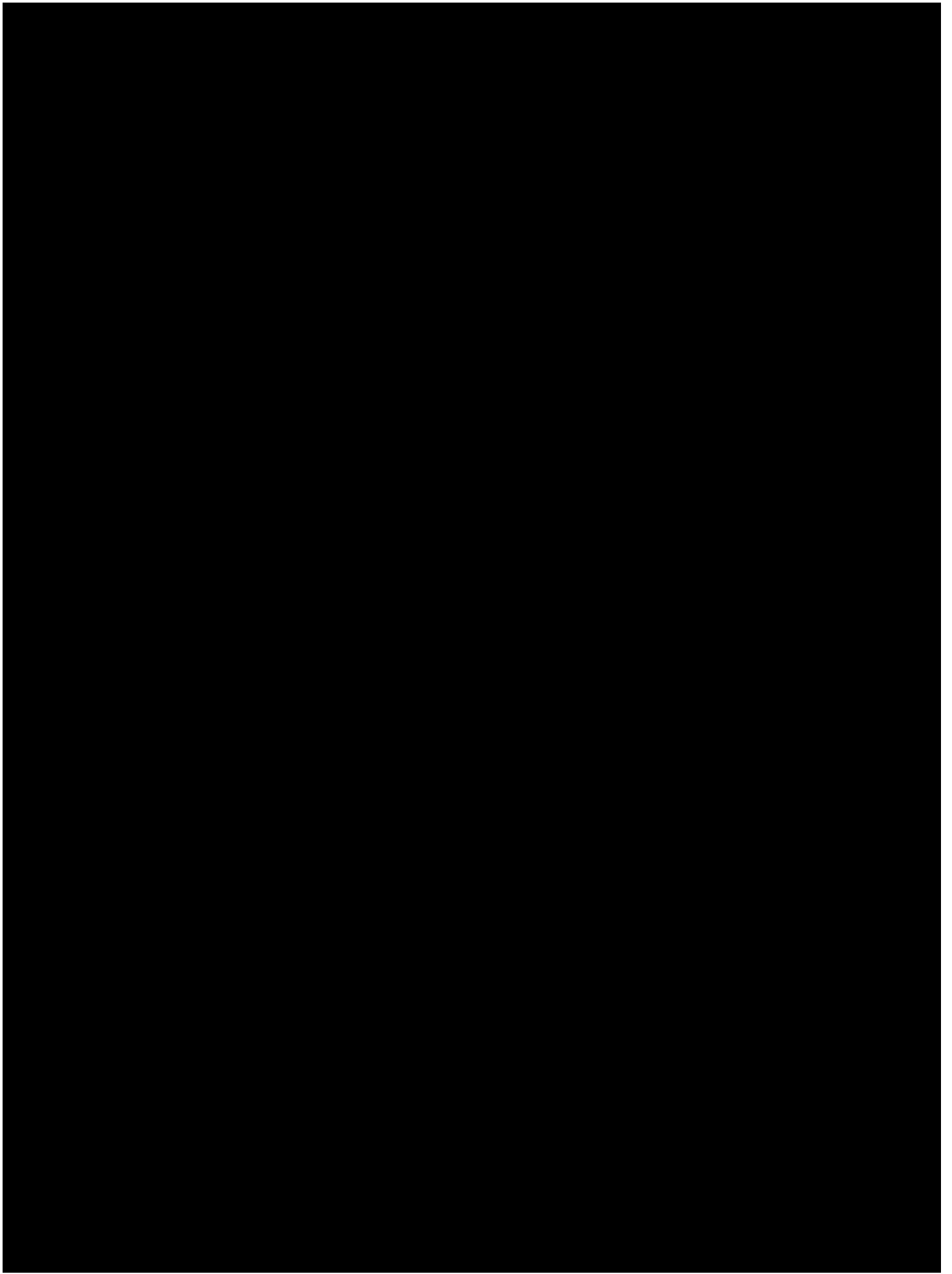
Internal Audit Reports – The Committee reviewed the following Internal Audit Reports (Ref. U on file in the Board office):

- Travel-Operational Review, UNR (Ref. A-3 on file in the Board office) .
- Travel-Operational Review, UNLV (Ref. A-4 on file in the Board office) .
- Travel-Operational Review, DRI (Ref. A-5 on file in the Board office) .
- Travel-Operational Review, TMCC (Ref. A-6 on file in the Board office) .
- Travel-Operational Review, CCSN (Ref. A-7 on file in the Board office) .
- Travel-Operational Review, WNCC (Ref. A-8 on file in the Board office) .
- Travel-Operational Review, GBC (Ref. A-9 on file in the Board office) .

fiscal year 2003-2004, fiscal exceptions of self-supporting budgets and the status of state appropriations for the third quarter of fiscal year 2003-2004, and state-supported budget initiatives for System computing Services and the Management Assistance Partnership (MAP) for the 2005-2007 biennium.

Regent Alden requested Board action on the following Committee recommendation:

Two of the char



reducing the security staff by eight. In the fourth year, eight additional police officers would be hired subject to review. A component has been included to reexamine minimum manning numbers to determine the appropriate complement of sworn and non-sworn personnel. Regent Kirkpatrick asked about the cost of the officers including salary and fringe benefits. Mr. Seda replied it

3 Approved-Public Safety Initiative, CCSN – (Cont'd.)

would cost approximately \$50,000 each for sergeants. Regent Kirkpatrick established there would be \$300,000 for salaries in the first year. He asked about equipment and initial costs. Mr. Seda replied that facilities and equipment would be phased in over the four-year period. Regent Kirkpatrick acknowledged that CCSN needed a police department if UNR and UNLV did since CCSN was spread out more than they were. He said there ought to be some way of knowing how much this would cost, noting that it was not provided. He established that as officers were added each year that security personnel would be reduced. Mr. Seda stated that each year during the second, third, and fourth year of the plan, CCSN would try to take out eight officers. In the fourth year, they will examine the total number of officers on staff and determine the appropriate complement of police and security officers. CCSN is also trying to reassign some of the customer service related functions (i.e., opening/closing doors provided by Operations & Maintenance). Regent Kirkpatrick asked whether the officers would have the same powers as those of a Clark County School District police officer (i.e., arrests). Mr. Seda replied that they would, adding that they would be POST certified. Regent Kirkpatrick established that they would be fully trained in firearms. Mr. Seda said that the spirit and intent of the proposal was to provide officers who bring a greater level training, education, and experience. It would be a true, professional corps of officers they could depend upon.

Regent Rosenberg asked Mr. Seda if the CCSN would be a bodyguard or a police department. Chair Anthony said that he was. He said that CCSN was the largest institution, spread out over a lot of buildings. He asked whether they wanted security guards or trained, professional police officers. He felt it was a good, solid plan with good fiscal responsibility. He related that Vice President Charlton had been involved in the development. He said it would ensure the safety of the faculty and students. Regent Rosenberg said that it was very definitely needed. Mr. Seda said that police officers would solely patrol the campuses and would not go out to the outlying municipalities. He said that the plan had been developed in consultation with the Chiefs at UNR, UNLV, and TMCC who had also voiced their support. Chair Anthony said that the specific mission would be public safety on the campuses.

Regent CiW noted that there had been personnel issues with the security people he had seen. Mr. Seda said that there would also be personnel issues with the sworn officers. He noted that the sworn officers would have a gun. He wants people that have the training, education, and experience. He hoped that they would also hire people who do not have testosterone problems. He noted that Presidents Harter and Lilley have both had problems with their police forces. He felt the problem was in the quality of the personnel. Most people work for Las Vegas Metropolitan Police Department due to the salaries that the System pays. He said he was frightened about having armed people without the emotional maturity. He emphasized the need to be careful.

February 4, 2005
April 15, 2005
June 24, 2005
September 23, 2005
December 2, 2005

Suzanne Ernst
Chief Administrative Officer to the Board