

## NEVADA SYSTEM OF HIGHER EDUCATION

Members Present: Mr. Bret Whipple, Chair

Mrs. Linda C. Howard, Vice Chair

Mr. Mark Alden

Dr. Stavros S. Anthony

Dr. Jill Derby

Mrs. Thalia M. Dondero

Mrs. Dorothy S. Gallagher

Dr. Jason Geddes

Mr. James Dean Leavitt

Mr. Howard Rosenberg

Dr. Jack Lund Schofield

Mr. Steve Sisolak

Mr. Michael B. Wixom

Others Present: Chancellor James E. Rogers

Executive Vice Chancellor Daniel Klaich

Vice Chancellor, Academic & Student Affairs, Jane Nichols

Vice Chancellor, Finance, Mike Reed

Assoc. Vice Chancellor, Information Technology, Kenneth McCollum

Chief Counsel Bart Patterson

Special Counsel Brooke Nielsen

President Richard Carpenter, CCSN

President Stephen G. Wells, DRI

President Paul T. Killpatrick, GBC

President Fred Maryanski, NSC

President Philip M. Ringle, TMCC

President David B. Ashley, UNLV

President Milton D. Glick, UNR

President Carol Lucey, WNCC

Secretary of the Board Scott G. Wasserman

Also present were faculty senate chairs Mr. Alok Pandey, CCSN Dr. Hampden Kuhns, DRI Dr. Linda Uhlenkott, GBC Dr. Larry Rudd, NSC Mr. Kurt Hall, TMCC Dr. William Robinson, UNLV Dr. Michelle Rousselle, WNCC Ms. Annie Macias, System Administration and Dr. Guy Hoelzer and Mrs. Robin Gonzales representing UNR. Student government leaders present included Ms. Carrie Rowley, GBC Mr. Aaron McGary, TMCC Mr. Jeff A. Panchavinin, UNLV Mr. Frederick W. Krauss, UNLV-GPSA Mr. Jeff Champagne, UNR Ms. Rebecca Bevans, UNR-GSA and Mr. Dennis Mankel, WNCC.

Chair Bret Whipple called the meeting to order at 8:20 a.m. on Thursday, November 30, 2006 with all members present except Regents Anthony and Sisolak.

Regent Geddes led the pledge of allegiance.

Regent Derby offered the invocation.

1. Introductions – Chair Whipple introduced Regent-elect Mr. Ron Knecht and congratulated Regent Mark Alden on his recent re-election.

President Richard Carpenter introduced Mr. Fred Conboy, Executive Director and Chief Development Officer for the CCSN Foundation Mr. Shah Ardalan, new Chief Information Officer for CCSN Mr. Larry Mosley, Interim Director of Diversity for CCSN.

President Stephen Wells introduced Dr. Ed Novak, Chief Information Officer for DRI.

President David Ashley introduced Dr. Ron Smith, Interim Vice President for Research for UNLV.

2. Chair's Report - Chair Bret Whipple requested the President of the hosting institution introduce one student and one faculty member to discuss a topic of the hosting President's choosing to help provide Board members with a focus on the reasons they serve as Board members. He also discussed current NSHE events and his current activities as Chair.

President Ashley introduced Dr. John Filler, Special Education Department-UNLV. Dr. Filler has been a member of the UNLV faculty for over 18 years and specializes in early childhood social school development for children with social disabilities. He is currently the faculty coordinator for the Lynn Bennet Early Childhood Education Center at UNLV and is joined by Dr. Catherine Lyons, Director, Lynn Bennet Early Childhood Education Center (LBECEC).

Dr. Filler reported that LBECEC received its accreditation as an education demonstration and research center in 1994 through the National Association for the Education of Young Children. The Center currently serves 239 children ranging in age from 6 weeks to 5 years, with or without disabilities. Approximately 55% are the children of UNLV students, 25-30% are the children of faculty and staff and the remainder live throughout the surrounding community.

The Center's facilities include ten separate classrooms, two fully equipped research classrooms, a multi-purpose room as well as administrative

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donors. The Board then had the opportunity to view the virtual campus tour video.

Regent Sisolak entered the meeting.

Chair Whipple offered congratulatory farewells to outgoing Regents Jill Derby and Linda Howard. Both Regents were presented with plaques displaying pins from each of the institution.

The meeting recessed at 9:03 a.m. for committee meetings and reconvened at 1:28 p.m. on Thursday, November 30, 2006 with all members present. Chair Whipple noted that Regent-elect Mr. Cedric Crear and Senator Bob Coffin were in attendance.

2. Chair's Report – (cont'd.)

Chair Whipple thanked Ms. Suzanne Ernst for her many years of service as Board staff and presented her with a gift certificate to show the Board's appreciation.

3. Chancellor's Report - Chancellor James E. Rogers discussed potential joint ventures with educational institutions such as the University of Warwick, Scripps Institute, Cety's Universidad (Mexicali) and Universidad Autonoma de Guadalajara. He also discussed his other projects and events as Chancellor.

Chancellor Rogers reported that he was pleased with the State of the System address where he provided an overview addressing financial shortcomings, the System's relationship with the Governor and Legislature as well as the Health Sciences System. He has spoken with Governor-elect Gibbons about the Health Sciences System and is confident that this Legislature will see a united front from the Governor, the System and the Regents.

3. Chancellor's Report – (cont'd.)

Chancellor Rogers acknowledged Senator Bob Coffin for his time and attendance at today's meeting and recognized that his input on how to address the legislature will be very important.

4. Public Comment – President Carpenter stated that in 2005, CCSN held a 35th Anniversary Gala that raised \$350,000. That event will be an annual fundraising event. The proceeds of the first event allowed CCSN to develop a new program, First Class/First Book, which provides first time students their first class and textbook free. President Carpenter stated that response to the program has been overwhelming.

Vice Chancellor Nichols stated a table has been prepared to showcase the materials that each institution uses to assist students to transfer seamlessly. She urged the Board to visit the table during the break adding that the materials underscore the Board's mandate that the transfer process be as easy as possible for every student.

Regent Alden left the meeting.

5. Approved-Consent Agenda – The Board approved the Consent Agenda with the exception of items #1 (Minutes) , 3 (Handbook Revision, Public Information Contained in Personnel Files) , 4 (Handbook Revision, Verification of Post-Employment Credentials) , and 9 (Capital Improvement Fee Request, NSC) , which were approved separately:

(2) Approved-Handbook Revision, Communication between Presidents and Regents – The Board approved a Handbook revision to the Regents Bylaws,(Title 1, Article VII, Section 4) requiring Board notification of campus events that may have a significant impact on the institution as soon as practicable by the institution Presidents. This was the second reading for this proposed Bylaw revision (Ref. C-2 on file in the Board office) .

(5) Approved-Handbook Revision, Community College Course Prefixes – The Board approved Vice Chancellor Jane Nichols' recommendation for a revision to Board policy (Title 4, Chapter 14, Section 17) concerning community college course prefixes. This revision will align Board policy with current practice and will correct conflicts between various sections of the Board's policy on course numbering (Ref. C-5 on file in the Board office) .

(6) Approved-Handbook Revision, Student Government Association Constitution Addition, GBC – The Board approved GBC President Paul Killpatrick’s request, on behalf of Ms. Carrie Rowley, President of GBC’s Student Government Association, for approval of a Handbook revision (Title 5, Chapter 11, Article III A 3) to add student representation from the Pahrump campus to the SGA constitution (Ref. C-6 on file in the Board office) .

(7) Approved-Procedures & Guidelines Manual, Summer 2007 Salary Schedule, UNR – The Board approved UNR President Milton D. Glick’s request, in accordance with Title 4, Chapter 3, Section 33, for the Summer Salary Schedule for the University of Nevada, Reno for the 2007 Summer Session. These revisions will be reflected in the Procedures & Guidelines Manual (Chapter 3, Section 5) (Ref. C-7 on file in the Board office) .

5. Approved-Consent Agenda – (cont’d.)

(8) Approved-Capital Improvement Request, CCSN – The Board approved CCSN President Richard Carpenter’s request for the use of \$125,000 in Capital Improvement Fee funds to install leased portable modular units near the baseball field, which will be used as locker rooms, shower room, additional office area and storage space for the Southern Desert Regional Police Academy located on the Henderson campus. This plan will free up sorely needed space that can be converted into classrooms and training rooms to accommodate larger police recruit classes (Ref. C-8 on file in the Board office) .

(10) Approved-Capital Improvement Request, UNLV – The Board approved UNLV President David B. Ashley’s request for the use of \$3,490,000 in Capital Improvement Fee funds to be utilized for capital projects which cannot be funded from other institutional funds (Ref. C-10 on file in the Board office) :

Wilson Advising Center renovation \$200,000  
Summer term offices relocation 165,000  
Current Student Health Center renovation 1,000,000  
Server room modifications 450,000  
Bigelow Physics Building re-cabling 275,000  
Server security improvements 250,000  
Tennis Complex lights 500,000  
Ham Concert Hall safety rigging 650,000

TOTAL: \$3,490,000

Regent Dondero moved approval of the Consent Agenda with the exception of items #1 (Minutes) , 3 (Handbook Revision, Public Information Contained in Personnel Files) , 4 (Handbook Revision, Verification of Post-Employment Credentials) , and 9 (Capital Improvement Fee Request, NSC) . Regent Geddes seconded. Motion carried. Regent Rosenberg abstained. Regent Alden was absent.

CONSENT AGENDA ITEMS CONSIDERED SEPARATELY:

(1) Approved-Minutes – The Board approved the minutes from the UNR President Search Committee meetings held April 14, and May 1, 2006 and the special Board meetings held May 5, May 18, June 1, and August 4, 2006 (Ref. C-1a, Ref. C-1b , Ref. C-1c, Ref. C-1d, Ref. C-1e, Ref. C-1f on file in the Board office) .

Regent Sisolak expressed his concern for the age of the minutes. Mr. Scott Wasserman, Secretary of the Board, replied that he is in the process of posting an additional position and as soon as hired, he is confident the Board office would quickly catch up.

Regent Sisolak moved to approve the minutes as presented. Regent Geddes seconded. Motion carried. Regent Rosenberg abstained. Regent Alden was absent.

CONSENT AGENDA ITEMS CONSIDERED SEPARATELY: (cont’d.)

(3) Approved-Handbook Revision, Public Information Contained in Personnel Files – The Board approved Executive Vice Chancellor Daniel Klaich’s recommendation for a change to the NSHE Code (Title 2, Chapter 5,

Sections 5.6.2 and 5.6.3) to provide that educational and employment history submitted for consideration of employment become public records upon acceptance of an employment offer by the candidate. This was the second reading for this proposed Code revision (Ref. C-3 on file in the Board office) .

Regent Wixom asked whether this revision would allow information to be made public during the search process. Executive Vice Chancellor Klaich replied that no, it would only apply upon acceptance of an offer of employment. Currently there is a disconnect between the hiring policies and the confidentiality policies. Once an individual has been hired, their personnel file becomes confidential and their credentials cannot be shared. This policy revision will allow the campuses to publicly share the experience and education of its faculty.

Regent Sisolak moved to approve the Handbook Revision concerning Public Information Contained in Personnel Files. Regent Geddes seconded. Motion carried. Regent Rosenberg abstained. Regent Alden was absent.

Regent Alden entered the meeting.

(4) Approved-Handbook Revision, Verification of Post-Employment Credentials – The Board approved Executive Vice Chancellor Daniel Klaich’s recommendation for a change to the NSHE Code (Title 2, Chapter 5, Section 5.10.2(a)) to require NSHE institutions to independently verify the authenticity of academic credentials obtained after an employee’s original hire date and prior to recognizing such credentials in official personnel files, academic catalogues, institutional publications, other official documents, or for the purpose of promotion and title change. This was the ~~second~~ <sup>second</sup> reading for this proposed Code revision (Ref. C-4 on file in the Board office) .

Regent Sisolak asked what recourse was available to the System if fraudulent or mistaken information is provided. Executive Vice Chancellor Klaich replied that recently the Board adopted a policy that allowed credentials to be verified during the employment process however

revision is a fairly narrow change and does not cover falsification of applications to obtain employment. It is specifically for post employment credentials verification as it relates to a salary increase or promotion.

Regent Sisolak moved to approve the Handbook Revision concerning Verification of Post Employment Credentials. Regent Gallagher seconded. Motion carried. Regent Rosenberg abstained.

(9) Approved-Capital Improvement Request, NSC – The Board approved NSC President Fred Maryanski’s request for the use of \$284,000 in Capital Improvement Fee (CIP) funds for the following projects (Ref. C-9 on file in the Board office) :

Furnish new lease space available in January 2007 \$98,000  
Additional enhancements to same new lease space 113,000  
Develop and furnish new science laboratory (Dawson campus) 73,000  
TOTAL: \$284,000

CONSENT AGENDA ITEMS CONSIDERED SEPARATELY: (cont’d.)

(9) Approved-Capital Improvement Request, NSC – (cont’d.)

Regent Sisolak asked what the per-credit allocation is for CIP fees. Executive Vice Chancellor Klaich stated that allocation differs between the universities, state college and community colleges.

Regent Sisolak asked how much it is for Nevada State College. President Maryanski replied that he would estimate it to be \$10 per credit. Regent Sisolak stated that at that amount, they would not have enough to cover this request. President Maryanski clarified that funds have accumulated over time in anticipation of these expenditures. Regent Sisolak asked if it was possible to request FF&E from the Legislature for leased space. Regent Maryanski replied no however, in next year’s budget, they will look at the overall space leased and will increase the O&M accordingly.

Regent Sisolak requested that Executive Vice Chancellor Klaich provide the Regents with the per-credit allocation for CIP fees by institution.

Regent Sisolak moved to approve the Capital Improvement Request from NSC. Regent Howard seconded. Motion carried. Regent Rosenberg abstained.

Chair Whipple announced that Chancellor Rogers had left the meeting feeling ill.

6. Approved-Procedures & Guidelines Manual, Special Student Fees – The Board approved Vice Chancellor Mike Reed’s request for new and revised special student fees for academic year 2007-2008. These revisions will be reflected in the Procedures & Guidelines Manual (Chapter 7, Sections 6-11)(Ref. A on file in the Board office) .

Vice Chancellor Nichols presented the requested changes to regular student fees, special course fees, student housing, food service items, apartment rentals, and some of the other more detailed fees that are set by the Board. This request does not include student health fees, including insurance fees, which are determined in the spring. The reference on page 2 of 16 to student health and insurance fees is to notify the Regents that WNCC and TMCC will no longer be part of the UNR program for health services.

Regent Wixom asked if there is a methodology and rationale for establishing fees. Vice Chancellor Nichols replied that the Board has a very clear policy that course fees must be based on actual expenditures and must be spent for disposable items within that semester, or the very next. In response to Regent Wixom, Vice Chancellor Nichols indicated there is an approval process in place for additional fees.

Regent Rosenberg also replied that teachers are required to cost out the fee to ensure the student receives full value adding that the instructors can buy in bulk and pass the better deal to the students.

6. Approved-Procedures & Guidelines Manual, Special Student Fees –(cont'd.)

Regent Sisolak asked if the term “disposable” was defined as items such as paint for the art classes. Vice Chancellor Nichols replied yes and the fees are not intended for permanent equipment or salaries. Regent Sisolak stated that he was concerned that certain items listed, such as mannequins for the GBC Nursing Department, are actually equipment. Vice Chancellor Nichols replied that although she would ask GBC to clarify, the mannequins probably change on a frequent basis. Students are not asked to pay for items that are designated as equipment, which are \$2,000 or more. President Killpatrick stated that the request for mannequins may be to replace resuscitation equipment that wears out over time. Regent Sisolak reiterated his position that he feels this should be designated as equipment and not as disposable.

Regent Sisolak observed that the other colleges refer to consumable goods and do not call them disposable. Regent Wixom asked Regent Sisolak if he is asking if fees are being used to enhance the operating budget. Regent Sisolak replied yes and in addition, asked why Ref. A., Page 7 of 16, states that a portion of the lab fee is going to other departments. Ms. Lynn Mahlberg, Vice President Student Services-GBC, replied that in some cases more than one department is involved such as with the WEB-CT course. The Radiology Department requires the assistance of the Technology Department and they would share the fee. Regent Sisolak expressed his concern that special fees are not added or increased to remedy a shortfall in the budget.

Regent Wixom stated this he understands the need to pass this revision so that the fees can be in place for inclusion in the catalogs but he is also uncomfortable with the use of fees to enhance budgets. Chair Whipple asked President Killpatrick to follow-up on this matter and report to the Board at tomorrow’s meeting.

Regent Alden stated that he has never voted for a fee increase and will not do so today.

Regent Sisolak asked what is meant when it refers to the need to purchase instructional material to meet curriculum and accreditation standards. President Killpatrick stated that he will research that as well.

Ms. Carrie Rowley, Student Body President-GBC, noted that the mannequins used by the GBC nursing program are very expensive and are used by several departments until the wear and tear make them inoperable. Regent Sisolak again stated that this was not disposable and should be designated as equipment. Regent Geddes asked Ms. Rowley if they also have items that would be considered disposable. Ms. Rowley stated yes, in the form of kits that contain perishable chemicals.

Vice Chancellor Nichols commented that the policy states it can be used for class supplies, special transportation, individual instruction or some combination of reasons.

Regent Sisolak moved approval of the special student fees for academic year 2007-2008. Regent Gallagher seconded. Motion carried. Regent Alden voted no.

CONSENT AGENDA ITEMS CONSIDERED SEPARATELY: (cont'd.)

(9) Approved-Capital Improvement Request, NSC – (cont'd.)

Chair Whipple stated that Assistant Vice Chancellor Cardinal has provided the requested information regarding the per credit allocation for CIP fees by institution. President Maryanski’s estimate of \$10 per credit at NSC was correct. Regent Sisolak asked how much will be in NSC’s account after this allocation has been deducted. Mr. Buster Neel, Vice President of Finance & Administration –NSC, replied that currently the balance is \$500,000. Regent Sisolak asked if the Board could be provided with the balance and uses by each institution to which Executive Vice Chancellor Klaich stated that he would supply the requested information.

7. Information Only-Cost of Textbooks – The Board discussed the costs and pricing of textbooks at the institution bookstores.

Executive Vice Chancellor Klaich stated that the Board directed the Presidents to report back at the Mach

meeting what each institution can do to reduce the actual costs of textbooks and urged the Board not to take any specific action until that time.

Regent Geddes asked that in preparing their reports, the Presidents also provide a comparison of textbook prices at institutions in other states near or similar to ours. President Ashley replied that when compared to national markets and resources like Amazon.com, we are experiencing similar problems and are similar to other states. Each president is approaching the Board's direction in terms of what actions the faculty can take to reduce the actual cost of textbooks. What is in our control versus what is out of our control.





8. Approved-iNtegrate Project Update – (cont'd.)  
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may need to be retained or rehired.

President Ringle asked if it would behoove them to map the student service processes prior to making decisions within multi-campus applications. Mr. Goldstein replied that it is even more important for a multi-campus system to map the processes beforehand.

Regent Gallagher asked what choices the System has over the next 10 years. Regent Wixom replied there are few to none. Regent Gallagher suggested that when evaluating the hardware and software, the System consider

that there is very little comparable information on how institutions cost out their projects. Some include backfill, some do not. He suggested collecting information directly from other institutions and comparing them. In response to Regent Howard, Mr. Goldstein indicated he could provide the names of institutions that they could contact.

Regent Howard asked if scope creep becomes more of a factor if the project is implemented in stages. Mr. Goldstein replied that scope creep happens on smaller issues within a single project, or module, that suddenly increases the budget.

Regent Howard asked at what point costs for people, resources and space are identified. Mr. Goldstein responded that most institutions identify those in the planning phase prior to commitment to the investment. Regent Whipple noted that we are currently in the planning phase.

Dr. McCollum provided a PowerPoint presentation (See presentation - What is Driving NSHE to iNtegrate? on file in the Board office).

Regent Wixom moved approval of proceeding with an implementation in the RFP of the student information systems services first, subject to negotiation with the potential vendors to determine that system requirements can be met with the price and subject to an agreement amongst the presidents

8. Approved-iNtegrate Project Update – (cont'd.)

as to the specific principles associated with the student information services to ensure common agreement with

planning tool to determine what is needed for this project. It is very important that the Board understand the two very different RFP models (7540 & 7549) proposed. Chair Whipple encouraged every Regent with questions or concerns to follow up with the Technology Committee.

8. Approved-iNtegrate Project Update – (cont'd.)

Dr. Hoelzer stated that during the planning process, it is important to determine the project manager on each campus and to assign a person to coordinate the backfill. Chair Whipple asked if Dr. McCollum would be the natural project manager. Dr. Hoelzer requested that there be one on each campus.

Mr. Robinson stated that one RFP proposes that System Computing Services (SCS) play a central role while the other does not. He feels it is important that the Board understand the consequences of each RFP and plan according.

Dr. McCollum clarified that System Computing Services (SCS) has many functions throughout the system and will be in existence no matter how much of a role they play in this project.

Regent Sisolak asked if the needs of the Health Sciences System have been considered. Regent Wixom replied that implementation of both projects are still in the planning phase and have been discussed in general terms. Executive Vice Chancellor Klaich stated that the whole face of medical education is changing. He pointed out that Dr. Steven Zink, Vice President, Information Technology and Mr. James Curtis, Director, Savitt Medical Library are very interested in this project and have participated in some discussions.

The meeting recessed at 5:22 p.m. on Thursday, November 30, 2006.

The Board of Regents convened on Friday, December 1, 2006 at 8:13 a.m. sitting as Members of the Corporation for the respective institutions with all members present except Regents Anthony, Howard, Leavitt and Sisolak.

9. Information Only-Foundation Reports - Sitting as members of the respective institution foundations, the Board reviewed presentations from the institution foundations (See individual Foundation minutes filed separately in the Board m

Wixom replied that he and Executive Vice Chancellor Klaich would try and determine the date before the end of the day.

10. Approved-Handbook Revision, Degree Revocation – The Board approved Executive Vice Chancellor Daniel Klaich’

discretion based on the facts of the investigation. Regent Derby stated that she is comfortable with the policy because it focuses on academic conduct and includes presidential flexibility.

Regent Sisolak requested clarification that the student only has to defend himself once. Executive Vice Chancellor Klaich confirmed that was correct. If the student prevails at the presidential level, they keep their degree however, if there is an adverse determination and the degree is revoked, the student has the right to appeal to the Board. If the president takes no action, this policy does not provide that the Board could review.

Regent Sisolak asked if one president did not take action could a new president take a different action. Executive Vice Chancellor Klaich replied that he personally felt that is so offensive to the notion of justice and fair play that the answer has to be no. Regent Sisolak asked if subsequent degrees could be revoked as well. Executive Vice Chancellor Klaich replied that the seven year period does not allow for a tremendous amount of activity between attainment of bachelors and higher degrees however, if the foundation degree is revoked the subsequent higher degrees would be jeopardized. Vice Chancellor Nichols replied that the practice of advanced degree revocation has been the choice of the institution and that a prior degree is not always a prerequisite.

Regent Sisolak asked if the individual institutions do not have a policy, how would they proceed regarding subsequent degrees. Chief Counsel Patterson replied that he believes the policy is currently drafted in such a way that the student's current institution would be advised that they would be required to follow this policy to revoke a subsequent degree based on the undergraduate misconduct.

#### 10. Approved-Handbook Revision, Degree Revocation – (cont'd.)

Regent Derby stated that it is important that each institution be allowed to handle such issues on a case-by-case basis with presidential flexibility.

Regent Sisolak asked what happens if a student cheats on an entrance examination. President Glick stated that he was aware of schools that have disqualified students for misrepresenting their credentials upon entry and cheating would be a form of misrepresentation.

Regent Rosenberg stated that as a professor he is responsible for what he will or will not accept from students. He agreed with Regent Derby that there needs to be as much flexibility as possible rather than reacting to a specific occurrence.

Regent Sisolak asked what happens if a complaint is received between when the degree is awarded but before the awarding ceremony. Executive Vice Chancellor Klaich replied that if a degree has not yet been awarded, the institution would proceed with Chapter 6, Section 3.8 (a) and postpone award until an investigation has been completed. If a degree has already been awarded, the institutions would follow the procedures in subsection (b).

Regent Dondero asked if there is a list of potential reasons for misconduct. Executive Vice Chancellor Klaich replied that writing a policy to regulate morality is a difficult undertaking of any elected body. Regent Dondero asked if reference was made in the Handbook. Executive Vice Chancellor Klaich replied that, certain standards are set forth in the Handbook.

Vice Chancellor Nichols stated that all campuses are requiring orientation of students and impressing upon them the responsibilities of being in college. It would be impossible to make an all inclusive list of dishonest behavior but the campuses are spending more time with students warning them of potential bad behavior.

Regent Wixom asked what percentage of institutions have a degree revocation policy. Assistant Vice Chancellor Abba stated that she could not answer that question but stated that even without this policy the Board still has the authority to revoke a degree.

Regent Wixom asked if the presidents were aware of revocation policies at their prior institutions. President Ashley stated that he could not recall such a policy or of one being pursued. President Glick also replied that he was unaware of such a policy.





Vice Chancellor Nichols referred to three letters two from Senator Raggio and one from the Nevada Association of School Superintendents (on file in the Board office) regarding the implementation date for this matter and offered to provide an explanation.

Regent Rosenberg requested clarification for what exactly the Board is being asked to approve. Vice Chancellor Nichols replied the Board will be considering changing the effective date for the new core curriculum requirements.

Regent Sisolak observed that the agenda information specifically states changing the deadline from 2010 to 2008 and asked whether the Board would still be in compliance with the open meeting law if they considered any other dates. Chief Counsel Patterson replied that he felt the agenda language provided adequate notice to the public that a date change of some duration is being considered.

Executive Vice Chancellor Klaich suggested that the Board listen to Vice Chancellor Nichol's explanation which might answer many of their questions regarding effective dates.

Vice Chancellor Nichols explained that the item had been included on the agenda in response to Senator Raggio's letter of October 16, 2006 (Ref. E.) requesting an implementation date of 2008.

Vice Chancellor Nichols explained that the Legislative Committee on Education has been considering ways to encourage or require more students to take courses that lead to college and workplace success which led to the October 16, 2006 letter. The System and the Board have always felt it critical to provide students with adequate notice of requirement changes. Implementing the 2008 date impacts this year's high school juniors. Last year, there were 8,671 graduating seniors eligible for the scholarship. At least that number of students will be impacted by this change which she felt would not be fair to those students or their families. Efforts began to consider which institutions could offer more high school math courses for those students that would not meet the requirements, including offering summer school courses. Due to the severe shortage of math teachers in Nevada, it is difficult to have a sufficient number of sections available. She expressed concern that the students mostly likely to need those courses are the same students the System is trying to encourage to go to college.

Vice Chancellor Nichols stated that the Legislature gives by statute the Board of Regents the power to set the curriculum, but the Legislature can take this power back. She stated that it is extremely important for the Board

Chancellor Nichols replied that years of data, at the national level indicates that the second year of algebra is one of the strongest predictors of success in college. The fourth year of math allows for the students to enter the college system three months after their last math class instead of twelve. Regent Rosenberg asked Vice Chancellor Nichols what she recommends. Vice Chancellor Nichols replied that the compromise of 2009 is better than 2008.

Regent Derby stated that acceleration is good, but asked if it could be done around the entire state and would sophomores potentially be disqualified. Vice Chancellor Nichols replied that there are at least three high schools that do not provide four years of math so the burden then falls on the community colleges. UNR and UNLV also of





universities, rates should be any lower. Regent Derby stated that data from across the country indicates degradation between undergraduate and graduate fees but that perhaps it would be useful for Assistant Vice Chancellor Abba to return with more information on the policies of other institutions.

Regent Rosenberg asked if the percentage difference between the undergraduate credit and graduate credit at the university level could be applied to the state college. Vice Chancellor Abba replied that is possible adding that the Board could provisionally

Regent Sisolak asked Legal Counsel if it was good legal policy to vote on a fee without having the distribution information. General Counsel Nielsen replied that this is a policy question and not a legal question. Regent Sisolak asked if fees are typically set without having the distribution clarified. Executive Vice Chancellor Klaich stated that in the past, fees have been set using the same process and procedures as other fee increases. Today's discussion indicates that this process may be inadequate and should potentially be changed.

14. Approved-Handbook Revision, Tuition and Fees, Graduate Programs, NSC – (cont'd.)

Upon a roll call vote the motion carried. Regents Gallagher, Geddes, Leavitt, Rosenberg, Schofield, Whipple, Wixom, Alden, Anthony, Derby and Dondero voted yes. Regent Sisolak voted no. Regent Howard was absent.

Vice Chancellor Reed requested that items #15 (Resolution #06-11- Refund Portion of 2000C Revenue Bond Issue and Additional Funding for Air Conditioning Chiller, UNLV) and #16 ( Resolution #06-11, Refund Portion of 2001 Revenue Bond Issue ) be combined as one item to comply with, UO

Regent Sisolak asked why the two items were not combined into one financing option. Mr. Nash replied that the items were separated due to the difference in the borrowing terms and the concern that one project would be penalized over the other. Regent Sisolak noted that there was a significant difference between the two bids and asked if a better rate may have been achieved with one bid.

Mr. Nash replied that some banks will only fund customers to a certain maximum and therefore only bid on one project. Some banks are more interested in 15 years loans or shorter and would bid a higher rate on longer terms. Regent Sisolak stated that he understands that, but bidding them together could have been beneficial. Mr. Bomotti stated that this was the System's largest bank financing by far and there was some concern about the appetite of the banks to finance because usually at this level it would normally be a bond financing with higher overhead costs.

Regent Sisolak asked what prompted the bids at this specific time. Mr. Nash stated that they do watch the various financing and rates over time. They initially looked at this as a bond issue but concluded after discussions with the banks that it could be better accomplished as a bank loan.

Chair Whipple asked if the request to refinance is due in part to the needed replacement of the chillers. Mr. Bomotti replied that no, it was merely a convenient coincidence.

Regent Sisolak expressed his concern that millions of dollars could be lost due to our internal processes. Mr. Nash replied that currently the Board has the authorization to delegate to staff to negotiate and prepare a bond issue and then bring it before the Board which provides flexibility because we do not have to wait for a regents meeting. B Merencsked wnal meo#sat no, before th TM regents









that the property inventories had proven to be a valuable process for WNCC and uncovered some issues at various campuses that they are now working to resolve.

Regent Dondero thanked Ms. Kathleen Payne, Director, Banking and Investments, System Administration, for her valuable assistance.

Chief Counsel Bart Patterson clarified that the 5<sup>th</sup> street lease had not been approved, but merely discussed.

Regent Sisolak acknowledged Regent Dondero and the Investment Committee for accomplishing a great deal.

Motion carried. Regent Howard was absent.

Regent Rosenberg left the meeting.

22. Approved-Research and Economic Development Committee Recommendations - Chair Jack Lund Schofield reported the Research and Economic Development Committee met November 21, 2006 and discussed the following:

Executive Vice Chancellor Daniel Klaich provided the Committee with an update on the project to reduce the salinity of and increase the water level in the Walker River Basin. Progress was reported on topics including the creation of a stakeholders group, the release of an RFP for an acquisitions coordinator for the project, the collaborative work of DRI and UNR in developing a research plan and announcement that the communications group should present a comprehensive plan during the next steering committee meeting.

Mr. Bob Goff, Founder and President of Sierra Angels, provided suggestions for the NSHE to facilitate technology-based and entrepreneurial-driven economic expansion in northern Nevada. The Committee asked that staff bring back recommendations regarding how the Board of Regents can assist the institutions in increasing research and technology commercialization. Mr. Goff will work with the three Vice Presidents for Research to assess the intellectual property and the faculty reward systems that currently exist and how they might further promote entrepreneurial activities.

Mr. Sam Males, State Director of the Nevada Small Business Development Center (SBDC) , presented information regarding current activities of the SBDC in developing entrepreneurial and business training.

Dr. Joan McGee, NSC Interim Provost, Dr. Mike McFarlane, GBC Vice President for Academic Affairs, and Mr. Scott Penzel, WNCC Business and Industry Coordinator, presented activities and programs at their respective institutions that contribute to the economic development of Nevada.

Dr. Penny Amy, Associate Vice Chancellor for Research and Economic Development, informed the Committee about the recently established Economic Development Council (EDC) . The EDC will provide oversight, direction and collaboration of NSHE economic development activities.

Regent Schofield requested Board action on the following Committee recommendation:

Minutes – The Committee recommended approval of the minutes from the October 5, 2006 Committee meeting (Ref. RED-1

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Overview of the purpose and objectives of the UNHSC.

Discussion regarding potential changes to the name of the UNHSC.

Overview of the plans to conduct an analysis of the health-science related programs throughout the eight NSHE institutions.

Overview of the UNHSC Capital Improvement Plan budget request for the 2007 Legislative Session.

Update on activities relating to the development of Graduate Medical Education (G